



ACGME

Accreditation Council for
Graduate Medical Education

2016-2017 ANNUAL REPORT

IGNITING INNOVATION

Mission

We improve health care and population health by assessing and advancing the quality of resident physicians' education through accreditation.

Vision

We imagine a world characterized by:

- a structured approach to evaluating the competency of all residents and fellows
- motivated physician role models leading all GME programs
- high-quality, supervised, humanistic clinical educational experience, with customized formative feedback

Values

- Honesty and Integrity
- Excellence and Innovation
- Accountability and Transparency
- Fairness and Equity
- Stewardship and Service
- Engagement of Stakeholders
- Leadership and Collaboration

Strategic Priorities

- Foster innovation and improvement in the learning environment
- Increase the accreditation emphasis on educational outcomes
- Increase efficiency and reduce burden in accreditation
- Improve communication and collaboration with key external stakeholders

The Accreditation Council for Graduate Medical Education (ACGME) is a private, non-profit organization that reviews and accredits graduate medical education (residency and fellowship) programs, and the institutions that sponsor them, in the United States.

In 1981, the ACGME was established from a consensus in the academic medical community for the need for an independent accrediting body. Accreditation is achieved through a peer-review process overseen by volunteer physicians on 30 Review Committees. Institutions and programs are reviewed annually for compliance with the ACGME's Institutional Requirements, Common Program Requirements, and specialty- or subspecialty-specific Program Requirements. The Osteopathic Principles Committee confers Osteopathic Recognition upon any ACGME-accredited program providing requisite training in Osteopathic Principles and Practice.

An LLC of the parent organization ACGME, the ACGME International (ACGME-I) accredits internationally. It is funded through contracts with individual ministries of health or institutions, and is focused on improving the quality of health care specific to each country's need.

TABLE OF CONTENTS

INTRODUCTION

- 4** Message from the CEO
- 5** Message from the Chair of the Board of Directors

YEAR IN REVIEW

- 6** Clinical Learning Environment Review Program
- 8** Department of Accreditation Services
- 10** Department of Education
- 12** Department of Field Activities
- 14** Department of Milestones
- 16** Journal of Graduate Medical Education
- 18** Council of Review Committee Chairs
- 20** Council of Review Committee Residents
- 22** Council of Public Members

FEATURES

- 24** ACGME Awards Program
- 26** ACGME International: Toward a Healthier World
- 28** Coordinator Advisory Group: Engaging New Perspectives
- 30** ACGME Conference Center: On the Cutting Edge

STATISTICS AND FINANCIALS

- 32** Statistical Highlights
- 35** Financial Report

WHO WE ARE

- 37** Board of Directors
- 38** Review/Recognition Committees and Accredited Specialties
- 40** Review/Recognition Committee Members
- 50** Staff Listing



Message from the CEO

Members of the Graduate Medical Education Community,

Each year we focus our efforts on enabling graduate medical education to provide the next generation of physician specialists and subspecialists the education and experience required to serve the needs of the American public, and where ACGME International provides accreditation, to the citizens of the world. We call this focus “anticipatory accreditation,” or accreditation that results in educational programs with goals that include preparation of clinicians and clinician scientists to meet the anticipated needs of the populations they will serve.

A major step in this journey was the Next Accreditation System, in which satisfaction of minimum standards is replaced by annual Sponsoring Institution and program oversight, with the expectation of continuous quality improvement in achieving educational goals linked, at least in part, to the needs of the community a program serves. A second major step was the Milestones Project, where the community in each specialty came together to frame the observable developmental steps in the preparation of the independent clinician in each specialty and subspecialty. A third step was the creation of the CLER Program, which provides formative feedback to institutional and educational program leadership in key areas of the Sponsoring Institution function related to safety, quality, and reduction of disparities. To this ambitious agenda, we have added provider well-being.

The next step is the transition to a single accreditation system for US graduate medical education, which will assure the public of consistent preparation of the nation’s physicians, whether from the allopathic or osteopathic tradition, and ultimately ensure all graduates can compete for all fellowship positions in all disciplines.

The ACGME has responded to the crisis in physician well-being, which we are finding is shared by our colleagues in nursing, pharmacy, and other health professions. We are partnering with the Association of American Medical Colleges and the National Academy of Medicine in spearheading the effort to understand the issues, share information, and seek solutions to the devastating challenges of suicide, depression, and burnout among caregivers. I am convinced we are taking the necessary steps toward positive change on this critical issue.

Finally, we are now embarking on the next stage in the creation of anticipatory accreditation: engaging with the community in revision of Program Requirements. The revision of the Common Program Requirements is underway, with Section VI complete, and Sections I-V nearing completion of a draft for review and comment. The Institutional Requirements, guided by the Board and the *Sponsoring Institution 2025* report, will also be revised in the coming academic year. The revisions of specialty-specific Program Requirements, beginning with internal medicine, are also beginning in the summer of 2017.

Progress is being made. Our goal is to create an accreditation framework that stimulates innovation in the pursuit of excellence, designed to meet the needs of today’s and tomorrow’s patients, and to collectively meet the profession’s promise to the public to prepare the next generation of physicians to serve its needs.

None of this work is possible without the outstanding commitment of nearly 500 volunteers and 200 employees of the ACGME. This work is truly the result of dedication to education, service, and the profession. We are humbled by the tens of thousands of designated institutional officials, program directors, coordinators, outstanding faculty members, and the altruistic future-focused residents and fellows whose efforts we are privileged to learn about and oversee. I thank you for your efforts in service to those who entrust their health and lives to us every day.

Most sincerely,

Thomas J. Nasca, MD, MACP
Chief Executive Officer

Message from the Chair of the Board of Directors



This has been a year of important change and growth for the ACGME. The Board of Directors recognized the value of public input to the activities of the ACGME, and recommended the addition of public members to each Review Committee. While the Board left the decision of whether to do so to the individual committees, every Review Committee now has a public member or is in the process of selecting one. These public representatives and the Public Directors of the Board now serve on the Council of Public Members, a group that shares information and brings unique ideas and recommendations to the Board. The Board also changed the ACGME Bylaws to ensure that the chair of the Council of Public Members is a voting member of the Board, adding a fourth Public Director to the Board membership.

In 2016, the task force established to revise Section VI of the Common Program Requirements began deliberations. This group met throughout the year, bringing recommended changes for requirements regarding the clinical learning environment to the Board of Directors. Enhanced requirements for professionalism, supervision and accountability, transitions of care, and clinical and educational work hours, coupled with new requirements for patient safety, quality of care, and well-being of all health care team members were approved by the Board in February 2017. These changes ensure the physical and mental health of residents and fellows is at the forefront for every graduate medical education program. The revised Section VI of the Common Program Requirements now mandates that programs have “policies and programs that encourage optimal resident and faculty well-being,” including “the opportunity to attend medical, mental health, and dental care appointments,” even if scheduled “during their working hours.” A second task force is now revising Sections I-V of the Common Program Requirements.

The ACGME also continues its national leadership in addressing the well-being of physicians, with a second Symposium on Physician Well-Being held in November 2016, and we have joined with the Association of American Medical Colleges and the National Academy of Medicine in establishing an Action Collaborative on Clinician Well-Being and Resilience. This year also saw continued progress in the transition to a single graduate medical education accreditation system, approved changes to the CLER Program to include well-being assessments, and enhancement of ACGME meeting facilities permitting numerous groups and committees to meet simultaneously on-site, thereby reducing meeting costs and providing greater interaction with ACGME staff.

I am pleased to have the honor of serving with the talented members of the ACGME Board of Directors dedicated to ensuring that outstanding post-graduate training is available to physicians, and look forward to the continued growth and influence the ACGME will have over the coming year.

A handwritten signature in black ink that reads "Rowen K. Zetterman". The signature is written in a cursive, flowing style.

Rowen K. Zetterman, MD, MACP, MACG
Chair, ACGME Board of Directors

OPTIMIZING CLINICAL LEARNING ENVIRONMENTS

Clinical Learning Environment Review (CLER) Program

THROUGH NUMEROUS VENUES OF DEVELOPMENT, ASSESSMENT, AND OUTREACH, THE CLER PROGRAM CONTINUES TO STIMULATE A NATIONAL CONVERSATION THAT CHALLENGES CLINICAL LEARNING ENVIRONMENTS TO SEEK NEW APPROACHES TO INTEGRATING GRADUATE MEDICAL EDUCATION IN THEIR EFFORTS TO OPTIMIZE PATIENT CARE.

CLER SITE VISITS

Throughout the past year, the CLER Program completed second visits to Sponsoring Institutions with three or more core residency programs, and is well underway to completing initial visits to Sponsoring Institutions with one or two such programs. The CLER Program is in the process of synchronizing the timelines of these two components to one 24-month cycle.



CLER PATHWAYS TO EXCELLENCE VERSION 1.1

The CLER Program released an updated version of the *CLER Pathways to Excellence: Expectations for an Optimal Clinical Learning Environment to Achieve Safe and High Quality Patient Care*. This version includes a new focus area that recognizes the critical role of clinical learning environments in designing and implementing systems that monitor and support the well-being of residents, fellows, faculty members, and other members of the clinical care team.



Pursuing Excellence in Clinical Learning Environments continues to promote transformative improvement through facilitated collaborative activities.

The Pathway Innovators component recently completed the first year of a four-year journey to develop and test innovative models to enhance integrated education and clinical care.



ISSUE BRIEFS—FOLLOW-UP TO *CLER NATIONAL REPORT OF FINDINGS*

Over the past year, the CLER Program also released a series of Issue Briefs to supplement the *CLER National Report of Findings 2016*. Each issue in the series features one of the focus areas of the CLER Program—supplementing the key challenges and opportunities highlighted in the National Report and enhancing the discussion as to their relevance and potential impact on graduate medical education and patient care.

Participants are discovering new ways to share ideas and consider the wide range of perspectives important to creating strategic sustainable improvements.

The Pathway Leaders component of *Pursuing Excellence* will launch in September 2017.

PARTNERING WITH OTHERS

Recognizing that the clinical learning environment is a shared space, the CLER Program has worked with other organizations to message the importance of creating clinical environments that optimize learning while ensuring safe, high quality patient care.

Throughout the year, CLER team members joined with numerous organizations to present webinars highlighting key points to accompany the release of each of the Issue Briefs. The collaborating organizations included the American Hospital Association, the National Patient Safety Foundation, the Institute for Healthcare Improvement, the Association of American Medical Colleges, the Alliance of Independent Academic Medical Centers, the Joint Commission, the Council of Medical Specialty Societies and Organization of Program Director Associations, the Department of Veterans Affairs, and the American Medical Association.

These organizations and many others are also active partners in the ACGME's *Pursuing Excellence* initiative.

EXPANDING OPPORTUNITIES FOR OSTEOPATHIC EDUCATION

Department of
Accreditation
Services

OSTEOPATHIC EDUCATION HAS A LONG AND SUCCESSFUL HISTORY. AS PART OF THE TRANSITION TO A SINGLE GRADUATE MEDICAL EDUCATION ACCREDITATION SYSTEM, THE ACGME DEVELOPED A FORMAL OSTEOPATHIC RECOGNITION PROCESS TO ACKNOWLEDGE THE UNIQUE EXPERIENCES AFFORDED THROUGH AN OSTEOPATHIC-FOCUSED EDUCATIONAL PROGRAM. PROGRAMS THAT ACHIEVE OSTEOPATHIC RECOGNITION OFFER THE OPPORTUNITY TO CONTINUE AND/OR EXPAND OSTEOPATHIC EDUCATION TO ALL RESIDENTS, ACROSS ALL SPECIALTIES.

OVERVIEW

The transition to a single accreditation system for US graduate medical education has completed its second year. Institutions and programs continue to submit applications for accreditation. As part of the transition, Osteopathic Recognition continues to be a major focus. Applications for Osteopathic Recognition came in from the start of the transition period, and from programs in a variety of specialties. Applications have continued steadily since, and as of June 30, 2017, 79 programs have successfully achieved Osteopathic Recognition.

NEW OPPORTUNITIES FOR ALL RESIDENTS AND FELLOWS IN ACGME-ACCREDITED PROGRAMS

There was no formal recognition of osteopathic medicine by the ACGME prior to signing of the Memorandum of Understanding (MOU) among the ACGME, American Osteopathic Association (AOA), and Association of American Colleges of Osteopathic Medicine (AACOM) establishing the transition to a single graduate medical education accreditation system. The MOU provides a five-year timeline for AOA-approved institutions and programs to transition to ACGME accreditation. It also creates opportunities beyond accreditation.

The ACGME recognizes the continuing importance of preserving and promoting Osteopathic Principles and Practice (OPP). Osteopathic Recognition reflects the commitment by a program to teach and assess OPP.

The creation of a dedicated process for reviewing and acknowledging education in OPP by the ACGME is significant because it means that all ACGME-accredited programs, not just those previously accredited exclusively by the AOA, can offer this education to any resident or fellow and apply for Osteopathic Recognition.

Programs with Osteopathic Recognition include:

- AOA-approved programs that have successfully achieved ACGME accreditation
- Dually-accredited programs (programs with prior accreditation by both the ACGME and the AOA)
- ACGME-accredited programs that historically have not provided formal osteopathic education

APPLICATION AND REVIEW

The Osteopathic Recognition review and evaluation processes are overseen by the Osteopathic Principles Committee, an ACGME Recognition Committee.

Osteopathic Recognition is conferred by the committee upon any ACGME-accredited program providing requisite education in OPP after appropriate application and review for adherence to the Osteopathic Recognition Requirements. Osteopathic Recognition does not require any additional fees (for application, site visits, maintenance of Recognition, etc.), and each program seeking Recognition must submit a separate application.

The Osteopathic Principles Committee reviews Osteopathic Recognition applications using a process similar to that used by the specialty Review Committees in evaluating accreditation applications. If a program demonstrates substantial compliance with the Osteopathic Recognition Requirements, the Committee confers a status of Initial Recognition. The program must indicate which residents will receive osteopathic education, as either all or some portion of the residents may participate in the osteopathic-focused track of the program.

THE FUTURE OF OSTEOPATHIC RECOGNITION

Osteopathic Recognition is an opportunity to:

- Perpetuate education that emphasizes the practice of osteopathic medicine across graduate medical education
- Expand education in OPP beyond its traditional reach
- Expand the opportunity for all medical school graduates (whether osteopathic or allopathic) to learn and/or enhance their osteopathic skills

Although the timeline for AOA programs to transition to ACGME accreditation under the terms of the MOU ends June 30, 2020, the opportunity for programs to apply for and achieve Osteopathic Recognition is open-ended and will continue for ACGME-accredited programs and the physicians they train for years to come.



Applications for Accreditation:	Total*	Initial Accreditation**
Institutions	101	80
Programs	454	214

Applications for Osteopathic Recognition:	Total*	Initial Recognition**
Programs	93	79

Numbers are current as of June 30, 2017.

*Total applications in various stages of the review process

**Applications that have been reviewed and achieved Initial Accreditation or Initial Recognition

DEEPENING OUR COMMITMENT

Department of
Education

THE DEPARTMENT OF EDUCATION HAD A SUCCESSFUL YEAR CONNECTING WITH AND CONVENING THE GRADUATE MEDICAL EDUCATION COMMUNITY TO SPARK INNOVATIVE APPROACHES TO ENHANCE LEARNING AND EXPAND THINKING IN A VARIETY OF WAYS.

SERVING AND RECOGNIZING THE GRADUATE MEDICAL EDUCATION COMMUNITY

The Department of Education includes several divisions designed to serve the educational needs of over 800 Sponsoring Institutions and 10,000 programs and their designated institutional officials (DIOs), program directors, coordinators, faculty members, and residents and fellows.

The department conducts live, synchronous, and asynchronous learning activities for the graduate medical education community, Review and Recognition Committee members, and ACGME staff members, both domestically and internationally, through the Annual Educational Conference, Leadership Skills Training Programs for Chief Residents, faculty development workshops, workshops for beginning and advanced coordinators, the Baldwin Seminar Series, and more, and provides continuing medical education (CME) credit for qualifying educational activities. The department supports residents and fellows through the Office of the Ombudsperson and staffing the Council of Review Committee Residents, and contributes to research and scholarship through the Scholars in Residence, who contribute to ACGME efforts in policy, well-being, interprofessional team-based collaboration, CEO/ institutional leadership collaboration, and more.

Finally, the ACGME Awards Program honors those members of the community who take graduate medical education to the next level, making a difference for colleagues, learners, and patients.

COMMITMENT TO CHANGE: PHYSICIAN WELL-BEING INITIATIVES

Symposium on Physician Well-Being

On November 30 - December 1, 2016, the ACGME hosted the Second Symposium on Physician Well-Being: Commitment to Change. This important event again convened representatives and experts from across and outside the medical continuum to further critical discussions to bring about transformational changes.

At the end of the symposium, participants completed a "Commitment to Change" – which was sent back to them in April 2017 as a reminder, along with a survey to gauge their progress. A third Symposium is planned for the fall of 2017.



Breakout groups during the 2016 ACGME Second Symposium on Physician Well-Being: Commitment to Change

TASK FORCE EFFORTS, RESEARCH, AND MORE

The ACGME's Task Force on Physician Well-Being met for the first time in September 2016 and again in February 2017. Its 26 members include ACGME employees, representatives of the broad graduate medical education community, researchers, and public representatives. At the February meeting, the group divided into three subcommittees: education/Symposium planning; tools and resources; and research.

CEO Dr. Thomas J. Nasca is also co-chairing the National Academy of Medicine's (NAM) Action Collaborative on Clinician Well-Being and Resilience, along with NAM President Dr. Victor J. Dzau and Association of American Medical Colleges President and CEO Dr. Darrell G. Kirch. The group will meet three times annually for two years with a goal of identifying actionable steps to bring about solutions.

Dr. DeWitt Baldwin Jr. and Nicholas Yaghmour continue collecting well-being data through a voluntary survey of residents and fellows attached to, but separate from, the annual ACGME Resident and Fellow Survey. Dr. Baldwin, Mr. Yaghmour, Dr. Timothy P. Brigham, Ms. Rebecca Miller, Dr. Nasca, Dr. Ingrid Philibert, and Mr. Tom Richter co-authored a paper on the causes of resident death that has been accepted for publication in *Academic Medicine*.

Over the last year, Drs. Nasca, Brigham, and Carol Bernstein, as well as other members of the Well-Being Task Force, have given presentations to various groups across the country, including the American College of Emergency Physicians, Health Resources and Services Administration, and the American Academy of Family Physicians.



The Annual Educational Conference

The 2017 ACGME Annual Educational Conference took place in March. Highlights include:

- The ACGME partnered with the Association of Osteopathic Directors and Medical Educators to produce an osteopathic-focused pre-conference that was highly successful and informative
- The annual Coordinator Forum was once again the largest gathering of program and institutional coordinators in the nation
- Popular conference session topics focused on physician well-being, the revision of the ACGME's Common Program Requirements in Section VI, resident remediation, public speaking, patient safety, and osteopathic medicine
- Several of the top-rated sessions from the main conference and Coordinator Forum were selected to be conducted as free webinars during the 2017 Summer Spotlight Webinar Series

ROLLING OUT THE 10-YEAR SITE VISIT

Department
of Field
Activities

THE FIRST 10-YEAR ACCREDITATION SITE VISITS FOR PROGRAMS WITH A STATUS OF CONTINUED ACCREDITATION WERE CONDUCTED IN EARLY 2017. THE SITE VISIT HAS A DUAL FOCUS ON ASSESSING COMPLIANCE AND PROMOTING PROGRAM IMPROVEMENT. TO OFFER ADDED VALUE, THE SELF-STUDY-RELATED SECTIONS OF THE SITE VISIT REPORT WILL BE SENT TO PROGRAMS AS FORMATIVE FEEDBACK ON THEIR SELF-STUDY AND IMPROVEMENT EFFORTS.

THE 10-YEAR ACCREDITATION SITE VISIT

A key component of the Next Accreditation System is the 10-year accreditation site visit, in which every program undergoes a full site visit and review every 10 years. Eighteen to 24 months prior to the site visit, the program completes a comprehensive Self-Study that identifies program strengths and areas for improvement, and then takes steps toward making some of those improvements for review and verification during the site visit. The time between the Self-Study and the site visit is deliberate, intended to give programs time to make any changes.

The first 10-year accreditation site visits occurred in February and March 2017, and the reports were discussed at the April meetings of the Review Committees for Internal Medicine and Pediatrics.

SUMMATIVE FEEDBACK FROM THE REVIEW COMMITTEE

The approach for the 10-year site visit report will separate the compliance assessment done by the Review Committee and the provision of formative feedback on the program's Self-Study. The Review Committees will focus on *summative* feedback in the form of accreditation decisions, and will also use the site visit reports and work by the site visitors to calibrate and report on the sensitivity of the screening data and processes intrinsic to the Next Accreditation System.

The Self-Study is an extraordinary “formative” tool, and high-quality feedback reports could offer added value for programs.



Department of Field Activities staff members at a recent meeting in Chicago

FORMATIVE FEEDBACK ON THE IMPROVEMENT PROCESS

The Review Committees recognize the Self-Study is an extraordinary *formative* tool, and high-quality feedback reports will add value for programs. A pilot began in June 2017 in which the Self-Study review portion of the site visitor’s report is provided directly to the program, with a cover letter explaining how to interpret the feedback. These will be provided to program leadership following the Letter of Notification. The pilot will initially encompass emergency medicine, internal medicine, pediatrics, and radiology, with plans to expand to other specialties in the future.



Key Aims for the 10-Year Accreditation Site Visit:

- Ensuring a comprehensive, objective, holistic review of programs with Continued Accreditation
- Reducing burden by lengthening the interval between scheduled accreditation site visits and reviews
- Facilitating improvement through a comprehensive Self-Study process
- Offering formative feedback on programs’ improvement activities

MILESTONES MOVING FORWARD

Department of
Milestones

NOTABLE ACCOMPLISHMENTS IN THE MILESTONES DEPARTMENT THIS PAST YEAR INCLUDE THE PUBLICATION OF FIVE VALIDITY STUDIES INVOLVING FAMILY MEDICINE, INTERNAL MEDICINE, AND PEDIATRICS; DEVELOPMENT OF A NEW SET OF HARMONIZED MILESTONES FOR THE FOUR NON-PATIENT CARE AND MEDICAL KNOWLEDGE COMPETENCIES; REVISION OF INTERNATIONAL MILESTONES; AND SUCCESSFUL COMPLETION OF TWO REGIONAL FACULTY DEVELOPMENT PROGRAMS IN ASSESSMENT.

MILESTONE DEVELOPMENT

At the outset of the Next Accreditation System, the ACGME made a commitment to review the Milestones experience and data within the first three to five years as part of a continuous quality improvement process. The Milestones 2.0 initiative started in 2017 with the development of a set of Milestones for the Professionalism, Systems-based Practice, Practice-based Learning and Improvement, and Interpersonal and Communication Skills competencies that can be applied across all specialties (“harmonized” Milestones). These were developed by four separate multidisciplinary panels with deep expertise in each competency and education. After public comment and final revisions, these harmonized Milestones will be an important resource for working groups in the review and possible revision of the specialty Milestones. Some specialties will begin this review process in 2017, with the remainder following in 2018 and 2019. The Milestones 2.0 process is designed to ensure substantially more involvement by each specialty community. Educators should look for announcements about their specialty in the coming year.

MILESTONES OUTREACH AND FACULTY DEVELOPMENT

The Milestones Department believes outreach to the graduate medical education community is paramount to successful implementation of the Milestones. Staff members recognize the complexity and challenges of transitioning to an outcomes-based educational system. Milestones Department leaders continue to travel and present information, updates, and Milestones data, and to conduct faculty training programs on Milestones implementation and assessment. The department also continues to develop and produce educational materials, such as trainings, guidebooks, and webinars. Materials scheduled for distribution in 2017-2018 include a new Milestones guidebook for residents and fellows and web-based modules on assessment and the Milestones.

“I think this course will lead to an overhaul in our educational program – though we currently use a competency-based education program, this course has broadened and deepened my understanding of what competency-based medical education can be.”

– A participant from a 2017 session of Developing Faculty Competencies in Assessment: A Course to Help Achieve the Goals of Competency-Based Medical Education

MILESTONES RESEARCH, EVALUATION, AND INNOVATION

The volume of research involving the Milestones accelerated this past year. In all, five validity studies were published in the specialties of family medicine, internal medicine, and pediatrics, adding to the previous validity research in emergency medicine. General surgery and radiology published results on program directors' perceptions of their specialty's initial experience with the Milestones. In collaboration with the Oregon Health & Science University, Milestones staff members completed a qualitative study about resident and faculty member experience with the Neurological Surgery Milestones. Finally, in September 2016, the ACGME published the very first national *Milestones Annual Report*, available on the ACGME website. The 2017 edition will be expanded to include all specialties reporting on the Milestones.

This growing program of research and evaluation is helping the educational community and the ACGME learn what works and for whom, in what circumstances and why, regarding the use of the Milestones within and across specialties. In the coming year the Milestones team, partnering with other organizations and researchers, will continue to investigate the validity of the Milestones through quantitative and qualitative research, will work to deepen understanding of how programs can most effectively utilize Clinical Competency Committees, and will continue to study the resident/fellow experience with the Milestones.

Beyond the Milestones, the ACGME is also trying to promote multi-institutional innovation through the Advancing Innovation in Residency Education (AIRE) program, particularly in innovations that can help drive advancements in curriculum and assessment around systems-based practice and practice-based learning and improvement, two essential competency areas that continue to challenge programs. More information about AIRE is available on the ACGME website.



- Over 200 Milestones presentations given at specialty meetings, conferences, and institutions, and for international ACGME-I partners
- Completed draft of new Milestones for Professionalism, Practice-based Learning and Improvement, Systems-based Practice, and Interpersonal and Communication Skills competencies
- Over 200 faculty members participated in ACGME-sponsored training courses in assessment
- 20 publications by Milestones staff members, including participation in two national validity studies

TRANSITIONING TO SIX YEARLY ISSUES

Journal of
Graduate Medical
Education (JGME)

JGME IS THE PEER-REVIEWED, PUBMED-LISTED JOURNAL OF THE ACGME. EDITORIALY INDEPENDENT FROM THE ACGME, *JGME* DISSEMINATES SCHOLARSHIP AND PROMOTES CRITICAL INQUIRY TO INFORM AND ENGAGE THE GRADUATE MEDICAL EDUCATION COMMUNITY TO IMPROVE THE QUALITY OF PHYSICIAN TRAINING. IN 2017, *JGME* EXPANDED TO SIX ANNUAL ISSUES TO BETTER SERVE ITS AUTHOR AND READER COMMUNITIES.

EXPANDING CONTENT BEYOND PRINT

JGME uses its new *Spotlight on Authors* series to explore key articles beyond their presence in print or online. *JGME* Editorial Board members interview authors to delve into their motivation for conducting a study and their assessment of the implications of the findings. Recent articles featured in *Spotlight* videos have included a study on the impact of the 2003 ACGME work hour requirements on hospital-acquired conditions, and a perspective on establishing the first residency program in a newly-accredited Sponsoring Institution. Plans for 2017-2018 call for repurposing the content of the peer-reviewed *Rip Out* resources for educators into short, focused faculty development offerings called "Snippets."

PROMOTING EXCELLENCE IN MEDICAL EDUCATION SCHOLARSHIP

JGME promotes excellence in scholarship in graduate medical education through joint juried awards. An award presented in collaboration with the Royal College of Physicians and Surgeons of Canada recognizes the Top Three Research Papers and the Top Five Resident Papers submitted to the International Conference on Residency Education (ICRE) held in Canada. Winning abstracts are published in *JGME*. A joint award with the Alliance of Independent Academic Medical Centers (AIAMC) selects the top quality improvement poster by a resident presented at the spring AIAMC meeting.



The *JGME* Editorial Board deliberates on editorial direction for the journal at its annual in-person meeting in October

DEVELOPING THE NEXT GENERATION OF PEER REVIEWERS

JGME sessions at national and international conferences in 2017 have focused on the development of new peer reviewers through an innovative group peer-review workshop. *JGME* also adapted its editorial system to be able to accept group peer reviews, in which a group of relatively novice reviewers conducts a review under the guidance of a more experienced reviewer.



JGME Manuscript and Acceptance Statistics (Academic Year 2016-2017)

- 1,028 Submissions
- Acceptance Rate: 18.1%

JGME Website (www.jgme.org)

- Total Website Hits: 143,843
- New and Returning Users: 103,802
- Total Page Views: 307,353

CONTRIBUTING TO GROWTH AND PROGRESS

Council of Review
Committee Chairs (CRCC)

IN THE LAST YEAR, THE CRCC REVIEWED AND DISCUSSED SUCH TOPICS AS *SPONSORING INSTITUTION 2025*, THE ACGME'S PHYSICIAN WELL-BEING INITIATIVE, THE TRANSITION TO A SINGLE GRADUATE MEDICAL EDUCATION ACCREDITATION SYSTEM, THE COUNCIL OF REVIEW COMMITTEE RESIDENTS' *BACK TO BEDSIDE* INITIATIVE, AND CHANGES REGARDING THE ANNUAL RESIDENT/FELLOW AND FACULTY SURVEYS' DATA RELEASE.

IMPACTING THE CLINICAL LEARNING ENVIRONMENT

The CRCC had a critical role in the revision of the ACGME Common Program Requirements. Numerous CRCC members participated on the task force that revised Section VI of the Common Program Requirements (previously Resident Duty Hours in the Learning and Working Environment). This section, now called "The Learning and Working Environment," specifically addresses the clinical learning environment and promotes patient safety, resident and fellow well-being, and interprofessional team-based care, including several new components within these key areas of focus.

CRCC members are also members of the second task force convened to revise Sections I through V of the Common Program Requirements, which include requirements relating to institutions, program personnel and resources, resident/fellow appointment, educational programs, and evaluation. Of interest, these sections address the use of non-physician faculty members as an integral aspect of many educational programs. This task force will actively discuss how best to obtain and utilize the input of these individuals, as the CRCC feels strongly that they play a vital role in the development of residents as professionals.

SEEKING OPPORTUNITIES TO IMPROVE GRADUATE MEDICAL EDUCATION

The CRCC plans to address several issues as potential committee special projects. These include faculty development, scholarly activity, and review of annual program data elements to assess their importance in program review. These discussions may involve creation of a toolkit to help programs improve scholarly activity or the creation of other faculty development modules.



IGNITING INNOVATION

The CRCC recommends to the ACGME administration and the ACGME Board approaches to improve educational outcomes within and across clinical specialties, policies and procedures that guide accreditation, and other matters as charged by the ACGME administration or the ACGME Board. Council members hope to continue and solidify this role as integral to both ACGME activities and graduate medical education overall.



COUNCIL OF REVIEW COMMITTEE CHAIRS

Peter J. Carek, MD
Chair

Review Committee for
Family Medicine

Anthony C. Arnold, MD
Vice Chair

Review Committee for
Ophthalmology

**Rowen K. Zetterman, MD,
MACP, MACG**

Chair, Board of Directors

James C. Anderson, MD
Review Committee
for Radiology

Beth A. Baker, MD, MPH
Review Committee for
Preventive Medicine

Jon Baldwin, DO, MBA
Review Committee for
Nuclear Medicine

Jessica L. Bienstock, MD, MPH
Review Committee for
Obstetrics and Gynecology

Kim J. Burchiel, MD, FACS
Review Committee for
Neurological Surgery

Christian T. Cable, MD, MHPE
Review Committee for Internal
Medicine

Robert A. Cain, DO
Osteopathic Principles Committee

Laurie A. Demmer, MD, MA
Review Committee for Medical
Genetics and Genomics

Lisa DeStefano, DO
Review Committee for Osteopathic
Neuromusculoskeletal Medicine

William K. Dolen, MD
Review Committee for Allergy and
Immunology

Gerard E. Francisco, MD, FAAPMR
Review Committee for Physical
Medicine and Rehabilitation

Robert Gaiser, MD, MSEd
Review Committee for
Anesthesiology

Rosemary Gibson
Board of Directors

Susan Guralnick, MD
Transitional Year Review Committee

George A. Keepers, MD
Review Committee for Psychiatry

Shannon M. Kilgore, MD
Review Committee for Neurology

Kathleen A. Klink, MD, FAAFP
Ex-Officio (term began 2/1/17)
Veterans Health Administration

Randall B. Meacham, MD
Review Committee for Urology

Lawrence M. Opas, MD
Institutional Review Committee

**Theodore W. Parsons III,
MD, FACS**
Review Committee for
Orthopaedic Surgery

Stacy E. Potts, MD
Review Committee for
Family Medicine

John Rhee, MD, MPH, FACS
Review Committee for
Otolaryngology

Karen M. Sanders, MD
Ex-Officio (term ended 1/31/17)
Veterans Health Administration

Joel S. Schuman, MD
Review Committee for
Ophthalmology

Anthony J. Senagore, MD
Review Committee for Colon
and Rectal Surgery

Philip Shayne, MD
Review Committee for
Emergency Medicine

Ann E. Spangler, MD, MS
Review Committee for Radiation
Oncology

Steven C. Stain, MD
Review Committee for Surgery

Mary S. Stone, MD
Review Committee for
Dermatology

James R. Stubbs, MD, MGP
Review Committee for Pathology

Tara Uhler, MD
Ex-Officio
Organization of Program Directors
Association (OPDA)

Ara Vaporciyan, MD
Review Committee for
Thoracic Surgery

Robert A. Weber Jr., MD
Review Committee for Plastic
Surgery

**Suzanne K. Woods, MD,
FAAP, FACP**
Review Committee for Pediatrics

CREATING OPPORTUNITY FOR RESIDENT AND FELLOW INNOVATION

THIS YEAR, THE CRCR FOCUSED IN PARTICULAR ON LAUNCHING THE *BACK TO BEDSIDE* INITIATIVE, DELIVERING SUCCESSFUL RESIDENT-LED CONFERENCE SESSIONS AT THE ANNUAL EDUCATIONAL CONFERENCE, AND EXPLORING PARENTAL LEAVE IN GRADUATE MEDICAL EDUCATION.

WHO ARE WE?

The CRCR is composed of the residents and fellows who serve as resident members of each of the Review Committees and Osteopathic Principles Committee, as Resident Directors on the Board of Directors, or as members of the CLER Evaluation Committee. The Council serves as an advisory body to the ACGME Board of Directors by providing the resident and fellow perspective on initiatives, accreditation, research, and engagement activities.

BACK TO BEDSIDE

With incredible support from the staff and leadership of the ACGME, the CRCR launched the organization's first ever resident/fellow-focused competitive grant program, *Back to Bedside*, in the spring of 2017. The initiative is designed to empower residents and fellows to develop transformative projects that combat burnout by fostering meaning in the learning environment, engaging on a deeper level with what is at the heart of medicine: patients. Awardees will be announced in the fall of 2017, and projects will commence in January 2018 for up to two years. Look for dissemination of innovations from this committed group of learners through *JGME*, at the Annual Educational Conference, on the ACGME website, and through collaborative events throughout the projects' life cycles.

EXPANDING ON PREVIOUS ANNUAL EDUCATIONAL CONFERENCE SUCCESS

The CRCR developed and delivered two sessions at the 2017 Annual Educational Conference: *Burnout's Better Half: Fostering Resident Physician Well-being*; and *Developing Residents as Mentors*. Each session was well attended and fostered continued networking and engagement with the wider graduate medical education community. *Developing Residents as Mentors* culminated in development of "Mentorship Milestones," which have been shared with attendees and are being refined for publication. The well-being session created a toolbox of local and institutional initiatives that was shared with those in attendance. The CRCR expects to continue this avenue for engagement and promotion of resident and fellow perspectives in the future.

LOOKING AHEAD

The CRCR continues its tradition of taking a topic of interest and exploring it from the resident/fellow perspective. In the past year, that exploration resulted in two publications on engaging residents and fellows in innovation and improvements in their own clinical learning environment (Weida et al, *JGME* October 2016) and on finding meaning in work (Hipp et al, *JGME* April 2017). Upcoming topics include development of residents as mentors and family leave policies.

Council of Review Committee Residents (CRCR)



COUNCIL OF REVIEW COMMITTEE RESIDENTS

Dinchen Jardine, MD, LCDR
Chair

Benjamin Kennedy, MD
Vice Chair
(term ended 9/2016)

Jared L. Harwood, MD
Vice Chair
(term began 9/2016)

Sara Abbott, MD
Review Committee for Pathology

Ferhina S. Ali, MD, MPH
Review Committee for Ophthalmology

Amanada Ashcraft Pannu, MD
Review Committee for Family Medicine

Angelique Berens, MD
Review Committee for Otolaryngology

Meghan Brennan, MD, MS
Review Committee for Anesthesiology

Kate J. Buretta, MD
Review Committee for Plastic Surgery

Jessica R. Deslauriers, MD
Review Committee for Internal Medicine

Yvonne Farnacio, MD, MPH
Review Committee for Preventive Medicine

Kimberly Lynn Fischer, MD
Review Committee for Urology

Dustin Hipp, MD
Review Committee for Pediatrics

Kristin A. Jacob, MD
Review Committee for Internal Medicine

Sophia Kamran, MD
Review Committee for Radiation Oncology

Nickalus R. Khan, MD
Review Committee for Neurological Surgery

Anai Kothari, MD
Institutional Review Committee

Adonteng A. Kwakye, MD
Review Committee for Nuclear Medicine

Evelyn Lomasney, MD
Review Committee for Allergy and Immunology

Leah Lukasik, MD
Transitional Year Review Committee

Cristin C. McDermott, MD
Review Committee for Psychiatry

Bridget McIlwee, DO
Osteopathic Principles Committee

Travis Meyer, MD
Board of Directors

Kathryn Sara Nevel, MD
Review Committee for Neurology

Brian W. Petersen, MD
Review Committee for Dermatology

Anne Elizabeth Porter, MD
Review Committee for Obstetrics and Gynecology

Louisa C. Pyle, MD, PhD
Review Committee for Medical Genetics and Genomics

Kristy Rialon, MD
Review Committee for Surgery

Karl Anton Soderlund, MD
Review Committee for Radiology

Leonard Stallings, MD
Review Committee for Emergency Medicine

Elizabeth H. Stephens, MD, PhD
Review Committee for Thoracic Surgery

Leah Welsh, DO
Review Committee for Osteopathic Neuromusculoskeletal Medicine

Julian Willoughby, MD
Review Committee for Physical Medicine and Rehabilitation

Joshua Wolf, MD
Review Committee for Colon and Rectal Surgery

IGNITING
INNOVATION

Back to Bedside, a competitive grant program for resident and fellow innovation centered on increasing meaningful time with patients, opened for proposals in May 2017. Awardees will be selected in early fall 2017, with projects beginning in January 2018, showcasing innovative approaches to bringing physicians back to the literal and metaphorical bedside, to reconnecting with their patients, and to the joy in working in medicine.

ADVANCING THE IMPACT OF PUBLIC MEMBERS

Council of
Public Members

THE COUNCIL OF PUBLIC MEMBERS PROVIDES INSIGHT ON TOPICS CRITICAL TO ACHIEVING THE ACGME'S STRATEGIC AIMS. DURING ITS FIRST FULL YEAR, THE COUNCIL EXPLORED OPPORTUNITIES TO OPTIMIZE THE ROLE OF PUBLIC MEMBERS AND FACILITATED COLLECTIVE INPUT TO KEY ACGME INITIATIVES.

COUNCIL LEADERSHIP AND BOARD ROLE

Carmen Hooker Odom served as interim Chair during 2016. At its November 2016 meeting, the Council elected Betsy Lee as Chair and Jennifer Bosma as Vice Chair. The Governance Committee recommended the Chair be a voting member of the ACGME Board of Directors with full voting privileges, and the necessary changes occurred such that the new seat was added in the spring of 2017.

DEVELOPING THE ROLE OF PUBLIC MEMBERS

The Council identified a need to expand the ability of public members to represent the voice of the true public. At its May 2017 meeting, the Council considered data from research on patient values and the public opinion of health care. Core patient values reviewed included: trust, individuality, control, quality, efficiency, health, and access. The Council discussed ways to integrate these values into their individual roles on the Review Committees, as well as in the broader Council input to the ACGME.

Another identified need related to enhancing the orientation and onboarding process for new public members. The Council conducted an exercise to explore members' individual experiences with orientation, as well as what their ideal onboarding would entail, and launched a work group to collaborate with ACGME staff members to augment these processes.

EXPANDING COLLECTIVE PUBLIC MEMBER INPUT

In addition to developing individual public member competencies for Review Committee service, the Council pursued several opportunities to offer collective input to the ACGME. A work group provided comments on behalf of the public to the Common Program Requirements Phase 1 Task Force, and this approach will be replicated to provide comments on the Phase 2 revisions.

The Council offered to assist the Council of Review Committee Residents in developing the evaluation criteria for the *Back to Bedside* initiative. Two Council members will serve on the evaluation committee.

Council members also provided key input to other important ACGME programs, including *Sponsoring Institution 2025*, Physician Well-Being, and the CLER Program. The Council looks forward to continuing to grow its contributions in these areas and more in the coming year.



COUNCIL OF PUBLIC MEMBERS

Carmen Hooker Odom

Chair, 2016

Betsy Lee, RN, BSN, MSPH

Chair, 2017-2018

Institutional Review Committee

Jennifer L. Bosma, PhD

Vice Chair, 2017

Review Committee for Radiology

George L. Anderson, EdD, MBA

Review Committee for Medical Genetics and Genomics

Kathy Marie Bridges

Review Committee for Radiation Oncology

Barbara M. Castleberry, PhD, MT(ASCP)

Review Committee for Pathology

Timothy C. Clapper, PhD

Review Committee for Anesthesiology

Marie M. Dotseth, MHA

Review Committee for Preventive Medicine

Mary Beth Farrell, MS, CNMT, NCT, RT

Review Committee for Nuclear Medicine

Michael J. Farrell

Review Committee for Plastic Surgery

Rosemary Gibson

Board of Directors

Barbara C. Grogg, APRN, C-FP

Review Committee for Osteopathic Neuromusculoskeletal Medicine

Nancy D. Harada, PhD, PT

Review Committee for Physical Medicine and Rehabilitation

Helen Haskell

Board of Directors

Beverly B. Huckman

Review Committee for Allergy and Immunology

Claudia Wyatt Johnson

Board of Directors

Jeffrey E. Pettit, PhD

Transitional Year Review Committee

Lori Pray, MBA

Review Committee for Urology

Harry Rosenbluth, MBA

Review Committee for Neurological Surgery

Maj. Gen. (Ret)

David A. Rubenstein, FACHE

Review Committee for Surgery

Judith S. Shaw, EdD, MPH, RN, FAAP

Review Committee for Pediatrics

Deborah Simpson, PhD

Review Committee for Psychiatry

Alison P. Smith, MPH, BA, BSN, RN

Review Committee for Family Medicine

Jacqueline C. Stocking, RN, MSN, MBA, PhD, NEA-BC

Review Committee for Internal Medicine

James Taylor, DMan, MHA, MBA

Review Committee for Orthopaedic Surgery

Mary L. Theobald, MBA

Review Committee for Dermatology

Bryan D. Walker, MHS, PA-C

Review Committee for Neurology

IGNITING
INNOVATION

Key Council activities included providing input to the strategic planning process, the Physician Well-Being and *Back to Bedside* initiatives, and Common Program Requirement Phase 1 revisions. Additionally, the Council explored patient/public values and attitudes toward health care, and launched a process to enhance public member orientation and onboarding.



ACGME AWARDS PROGRAM

2017 ACGME Awardees at the Annual Educational Conference

2017 ACGME Award Winners

PARKER J. PALMER COURAGE TO LEAD AWARD



The Courage to Lead Award honors designated institutional officials (DIOs) who have demonstrated excellence in overseeing residency/fellowship programs at their Sponsoring Institutions. DIOs have authority and responsibility for all graduate medical education programs in a teaching hospital, community hospital, or other type of institution that sponsors such programs. The ACGME congratulates the 2017 recipients of the Courage to Lead Award:

Madeline Erario, MD, FACP
Designated Institutional Official
Inova Fairfax Medical Campus
Falls Church, VA

Rita M. Patel, MD
Designated Institutional Official
UPMC Medical Education
Pittsburgh, PA

Abdulla K. Ghorri, MD
Designated Institutional Official
MetroHealth Medical Center
Case Western Reserve University
Cleveland, OH

GME INSTITUTIONAL COORDINATOR EXCELLENCE AWARD

The GME Institutional Coordinator Excellence Award honors and recognizes the pivotal position of the institutional coordinator. The ACGME congratulates the 2017 recipient of the GME Institutional Coordinator Excellence Award:

Richard A. Boggs, MSA
San Antonio Uniformed Services
Health Education Consortium
JBSA Fort Sam Houston, TX



PARKER J. PALMER COURAGE TO TEACH AWARD



The Courage to Teach Award honors program directors who find innovative ways to teach residents/fellows and provide quality health care while remaining connected to the initial impulse to care for others in this environment. The ACGME congratulates the 2017 recipients of the Courage to Teach Award:

Melvin S. Blanchard, MD, FACP
Program Director for Internal Medicine
Barnes Jewish Hospital/Washington
University School of Medicine
St. Louis, MO

Vu Q.C. Nguyen, MD, MBA
*Program Director for Physical
Medicine and Rehabilitation*
Carolinas Medical Center/C Carolinas
Rehabilitation
Charlotte, NC

Steven H. Bowman, MD, FACEP
*Program Director for
Emergency Medicine*
Cook County Health and
Hospital System
Chicago, IL

Jill A. Patton, DO
Program Director for Internal Medicine
Advocate Lutheran General Hospital
Park Ridge, IL

Susie Buchter, MD
Program Director for Pediatrics
Emory University School of Medicine
Atlanta, GA

Richard J. Pels, MD
Program Director for Internal Medicine
Cambridge Health Alliance
Cambridge, MA

**Sharhabeel M. Jwayyed, MD, MS,
FACEP, FAAEM**
*Program Director for
Emergency Medicine*
Summa Health
Akron, OH

Vicki Shanker, MD
Program Director for Neurology
Icahn School of Medicine at
Mount Sinai Downtown
New York, NY

Adam I. Levine, MD
Program Director for Anesthesiology
Icahn School of Medicine at Mount Sinai
New York, NY

William T. Shimeall, MD, MPH, FACP
Program Director for Internal Medicine
Walter Reed National Military Medical
Center/National Capital Consortium
Bethesda, MD



THE ACGME GRANTS THE FOLLOWING AWARDS:

- The John C. Gienapp Award (this award was not given this year)
- The Parker J. Palmer Courage to Lead Award
- The GME Institutional Coordinator Excellence Award
- The Parker J. Palmer Courage to Teach Award
- The David C. Leach Award
- The GME Program Coordinator Excellence Award
- The Jeremiah A. Barondess Fellowship in the Clinical Transaction¹
- The DeWitt C. Baldwin Jr. Award²



DAVID C. LEACH AWARD

To honor former ACGME Executive Director David C. Leach, MD (1997-2007) and his contributions to resident education and well-being, the ACGME created this award in 2008. This award is unique in that it acknowledges and honors residents, fellows, and resident/fellow teams and their contributions to graduate medical education. The ACGME congratulates the 2017 recipients of the David C. Leach Award:

LCDR Samuel D. Frasier, MD, MC, USN

Team member: Lt Col Jacob M. Wessler, MD, FAAP, USAF, MC
Otolaryngology
Naval Medical Center Portsmouth
Chesapeake, VA

Gordon Powers, MD

Family Medicine
University of Vermont
Milton, VT

Aalap C. Shah, MD

Team members:
Meghan Flanagan, MD, MPH;
Katy Flynn-O'Brien, MD, MPH;
Andrew Herstein, MD;
Barbara DeWitt, RN;
Elizabeth Visco, CRNA
Anesthesiology
University of Washington
Seattle, WA

GME PROGRAM COORDINATOR EXCELLENCE AWARD



The GME Program Coordinator Excellence Award honors and recognizes the crucial role of the program coordinator in the success of a residency/fellowship program. The ACGME congratulates the 2017 recipients of the GME Program Coordinator Excellence Award:

Dennis E. Henson

Urology
VCU Health
Richmond, VA

Theresa M. Hill, C-TAGME

Orthopaedic Surgery
The University of Texas Health
Science Center at San Antonio
San Antonio, TX

Georgina Rink, C-TAGME

Psychiatry
Mayo School of Graduate
Medical Education
Rochester, MN

Thea Stranger-Najjar

Pediatrics
University of Chicago
Chicago, IL

Terri Trotter

Ophthalmology
Emory University
School of Medicine
Atlanta, GA

Joint Awards

THE JEREMIAH A. BARONDESS FELLOWSHIP IN THE CLINICAL TRANSACTION

The Jeremiah A. Barondess Fellowship in the Clinical Transaction is presented by the ACGME and the New York Academy of Medicine to enhance the ability of young physicians to conduct the essential elements of the clinical transaction, capacities required for effective clinical care. The ACGME congratulates the 2017 recipient of the Barondess Fellowship:

Reza Sedighi Manesh, MD

Assistant Professor in the Division of General Internal Medicine
Johns Hopkins University School of Medicine

THE DEWITT C. BALDWIN JR. AWARD

The DeWitt C. Baldwin Jr. Award is presented to Sponsoring Institutions by the ACGME and the Arnold P. Gold Foundation to recognize institutions with accredited residency/fellowship programs that are exemplary in fostering a respectful, supportive environment for medical education and the delivery of patient care, which leads to the personal and professional development of learners. The ACGME congratulates the 2017 recipients of the DeWitt C. Baldwin Jr. Award:

Montana Family Medicine Residency

Billings, Montana

Virginia Commonwealth University

Health System
Richmond, VA

Vanderbilt University Medical Center

Nashville, Tennessee

¹In partnership with the New York Academy of Medicine

²In partnership with the Arnold P. Gold Foundation

TOWARD A HEALTHIER WORLD

ACGME International
(ACGME-I)

GOOD HEALTH STARTS WITH GOOD EDUCATION. GOOD EDUCATIONAL OPPORTUNITIES ATTRACT GOOD STUDENTS. GOOD STUDENTS PRACTICE WHERE THEY TRAIN. GOOD EDUCATION LEADS TO GOOD HEALTH.

COMMON NEEDS

A child is brought into the emergency room, a victim of a car-pedestrian accident. Imagine this is in rural Haiti, rather than in downtown Chicago. How would care differ?

Much would depend upon the training of those staffing the Emergency Room. Would an appropriate triage mechanism be in place? Would support staff be capable of stabilizing the patient? Would appropriate specialists be available? Would help be available 24/7? Would required equipment work?

The fundamental desire for health transcends borders. Outcome of illness is as dependent on the location of the care as it is on location of the disease. This common need underpins all efforts of the ACGME-I: to improve health through improving education in an accredited environment, so that societal needs for each country will be met.

COMMON PRINCIPLES

The ACGME/ACGME-I system is unique in its approach to quality care. The onus of responsibility for qualified physicians rests on the institutions and the programs in which physicians train and treat patients. Responsibilities are clearly defined for the institution, medical education leadership, faculty members, and residents and fellows. Through data analysis and site visits, the accreditation process validates that these responsibilities are being met.

The time is ripe for growth of acceptance of ACGME-I accreditation. Knowledge has expanded, as have skills and technological advances. The public has increased its expectations that all physicians are qualified and meet defined standards. The demands for sufficient workforce have increased the importance of team-based care. The mobility of our global society has led to expectations of quality across the globe. Disease demographics have shifted, even in low and middle income countries, from infectious disease to oncologic, vascular, and endocrinologic etiologies.

In less than a decade, 140 programs have become accredited by the ACGME-I in six countries. Close to 30 specialties are represented and in a roughly equal specialty and subspecialty mix. In 2017, nearly 3,000 residents and fellows across the globe will have benefited from the educational programs accredited by the ACGME-I.

“For the first time in my life, I don’t feel I have to leave my country in order to become the doctor I want to be.”

– A pediatric resident from Haiti, anticipating improved education as Haiti moves toward ACGME-I accreditation

In many specialties, graduation from an ACGME-I-accredited residency affords eligibility as “exceptional candidates” for entrance to fellowship in ACGME-accredited programs in the United States (though such individuals are not eligible to sit for US board certification). Not surprisingly, common principles lead to common quality.

IGNITING THE WORLD

Now eight years old, the ACGME-I is expanding, thanks to societal need. Just as the Flexner Report stirred changes in how physicians are taught and trained in the United States, public awareness has demanded better doctors globally. In China, patient-to-doctor violence has been tied to disparate quality of training for doctors. In the Middle East, the prevalence of diabetes has set a high bar for the need of trained specialists. In Singapore, an aging demographic has placed strains on inpatient units and rehabilitative services.

The ACGME-I recognizes disparities in countries’ needs. A concerted effort is underway to address necessary country-specific flexibility in the Program Requirements. Variations in the role of family medicine physicians further defines a need to adjust educational standards to fit each country’s unique differences. This educational energy, this igniting across borders, serves common needs and shares common principles, with a mindful eye to serving each country in its distinctive context.



There is nothing innovative about the importance of accreditation. What is innovative is the creation of accreditation systems in places where no such system exists. The value of principles is manifest—principles of experience, supervision, summative and formative feedback, and curriculum create change in the quality of newly minted physicians.

ENGAGING NEW PERSPECTIVES

Coordinator Advisory Group

THE ADAGE GOES, A RISING TIDE LIFTS ALL BOATS, AND THIS SAYING SPEAKS PERFECTLY TO THE ENHANCEMENTS MADE BROADLY TO THE ACGME AND GRADUATE MEDICAL EDUCATION BY THE ADDITION OF THE ORGANIZATION'S NEWEST COHORT, THE COORDINATOR ADVISORY GROUP.

As the first formal advisory group to the organization, the Coordinator Advisory Group was convened to build a team to engage with the ACGME to make the accreditation process clearer and more effective, and to advise the ACGME administration and leadership in general or on specific initiatives. The group's official charge is to "serve as a consultative group to ACGME administration concerning coordinator, graduate medical education, learning environment, and accreditation matters." Unlike the organization's existing Councils, though, which are made up of members from the Review and Recognition Committees and Board, this group was uniquely identified through solicitation of applications from coordinators across the country interested in adding their perspective to improve graduate medical education, the accreditation process, and the relationship between institutional and program staff and the ACGME.

"We have insight from coordinators that we never were able to consider before," says Louis Ling, MD, ACGME senior vice president, hospital-based accreditation, who staffs the group along with Cheryl Gross, MA, CAE, executive director of the Review Committees for Pathology, Radiation Oncology, and the Transitional Year.

The national call for members garnered great interest. Potential members were nominated by their program director or DIO, and selected from approximately 300 applications from institutions and programs of all sizes and specialties. In an attempt to have broad representation, the 13 members

were chosen carefully, balancing specialties and institutions, geography, and program size. Serving three-year terms that began June 1, 2016, the members, with diverse backgrounds in institutional, medical, surgical, and hospital-based accreditation, are representative of the wide variety of viewpoints in the program coordinator community.

"The work we've done to date has been fulfilling," says Rhea Fortune, institutional coordinator at Duke University Hospital and Coordinator Advisory Group member. "We've been able to discuss the climate of coordinator burnout and wellness, have a voice in [ACGME] initiatives and task forces, discuss the evolution of the coordinator profession, and participate in personal professional development activities. Although we are in our first year together, I, and the other members of the group, have high expectations. The investment that has been made by the ACGME should make all coordinators feel valued and heard."

Indeed, the group has taken its charge seriously, providing insights and actionable recommendations to effect meaningful change. They were convened to inform the ACGME, but their input has sparked tangible change that has already led to development of tools and resources for coordinators across graduate medical education.

Adds Ms. Gross, "It's really exciting organizationally to take the step to convene such a group to inform decisions and activities in this way."



IGNITING INNOVATION

After just two meetings to date, the group has already impacted the ACGME and its resources:

- Notable changes to the weekly *e-Communication*, including navigation modifications and indicators for new vs. recurring content
- Input as a dedicated focus group to the *Sponsoring Institution 2025* initiative
- Input to inform the Common Program Requirement revisions
- Updates and enhancements to Accreditation Data System (ADS) resources:
 - ~ Annual calendar of continuous data collection – an Annual Reporting Cycle timeline was added to the Important Dates section in ADS
 - ~ Electronic data collection export option – Sponsoring Institutions and programs can now download ADS Milestones and Survey data in Excel format
 - ~ Increased educational resources – an FAQ about searchable common ADS content has been added
 - ~ DIO oversight of sponsored programs' Annual Updates – a new DIO Program Annual Update Summary Report shows real-time data from ADS

2016-2019 COORDINATOR ADVISORY GROUP

Cordelia M. Baffic
University of Pennsylvania

Juanita L. Braxton, MBA, EdS, PhD
University of California (Davis) Health System

Sherry Bucholz, C-TAGME
Providence Sacred Heart Medical Center

Renda S. Chubb, C-TAGME
University of Oklahoma School of Community Medicine

Shannon H. Darrah, C-TAGME
Dartmouth-Hitchcock Medical Center

Amy C. Day, MBA
University of California School of Medicine

Maria DeOliveira, MEd, C-TAGME
Brigham and Women's Hospital

Melinda A. Feldkircher
Cleveland Clinic Foundation

Rhea L. Fortune
Duke University Hospital

Michelle C. Kammerer-Jerome
Atlantic Health

Katherine E. Kellerman, MA
University of Kansas/Wesley Medical Center

Annette Lemire, C-TAGME
Mayo Clinic College of Medicine

Janet G. Palmer
Baylor University Medical Center

ON THE CUTTING EDGE

ACGME
Conference Center

IN THE SPRING OF 2016, THE ACGME OFFICES MOVED TO THEIR CURRENT LOCATION ON MICHIGAN AVENUE IN THE HEART OF CHICAGO'S BEAUTIFUL DOWNTOWN AREA. ONE OF THE GREATEST OPPORTUNITIES AFFORDED BY THE MOVE WAS THE ABILITY TO BUILD AND STAFF A STATE-OF-THE-ART CONFERENCE CENTER TO HOST THE GROWING ROSTER OF MEETINGS FACILITATED AND SUPPORTED BY THE ACGME AND ACGME INTERNATIONAL.

Innovative both in design and in the approach to meeting management, the Conference Center is a departure from the traditional, institutional "big box" meeting space. The unique layout is highly flexible and can accommodate multiple groups or provide several staging areas for the same group. The facility is set up for fluid transitions within and across space and features interesting places in which to interact with colleagues.

The Conference Center includes a variety of adaptable meeting and event spaces, including eight unique meeting rooms. The ACGME now hosts everything from multi-day conferences with breakout sessions, to traditional meetings, banquets, receptions, and social events. In its first year alone, the organization held 561 meetings and events in the new space.

The development of a dedicated conference center not only allows for more simultaneous meetings (in contrast to the ACGME's previous space, which had just one option for meetings of larger groups), but also enables significant savings in travel and logistics costs previously required to manage off-site meetings at other venues. This change has helped to centralize the ACGME's role in convening not only its own meetings (staff, Review and Recognition Committees, Board of Directors, Councils, etc.), but also nationally- and internationally-important events and

conferences, such as the annual Symposium on Physician Well-Being, the Single GME Reception in conjunction with the American Osteopathic Association's Annual Meeting, the Baldwin Seminar Series, and the Social Medicine Consortium.

And it is truly state-of-the-art. Amenities include on-site audiovisual equipment, video conferencing capabilities, on-site catering, and wireless Internet.

FEATURED EQUIPMENT

- Large LCD TVs
- Projector and Screen
- Ceiling Speakers and Microphones
- Gooseneck Microphones
- Wireless Lavalier Microphones
- Video Conferencing
- Capturing and Recording (Video, Audio, Content) Capabilities
- Assistive Listening
- Wireless Presenting
- Power, Network, and Projection Hook-Ups
- 55" Microsoft Surface Hubs
 - ~ White Boards with Save/E-mail Capabilities
 - ~ Network Connection
 - ~ Microsoft Office Suite
 - ~ Wireless Internet Access



What a Difference a Year Makes

2015-2016 ▶ **2016-2017**
515 N. STATE ST. ▶ **401 N. MICHIGAN AVE.**

Total Square Footage of Meeting Space
7,934 SQ. FT. ▶ **22,174 SQ. FT.**

Number of Meetings
Includes Committee, Task Force, Board, Staff, and other meetings; courses; conferences; presentations; etc.
~200 ▶ **561**

Facilities and Meeting Services staff members

2016-2017 STATISTICAL HIGHLIGHTS

INSTITUTIONS

There are 821 institutions that sponsor graduate medical education programs. 61 percent sponsor multiple programs, while 32 percent sponsor a single program. Seven percent of Sponsoring Institutions have no accredited programs,

the majority representing newly-accredited sponsors with programs that have not yet applied for or achieved Initial Accreditation. In the last year, the number of accredited Sponsoring Institutions increased by 29.

Sponsoring Institutions

Multiple-program Sponsors	499	61%
Single-program Sponsors	265	32%
Sponsors with No Programs	57	7%
	821	100%

Sponsoring Institutions use 5,884 participating sites to teach residents and fellows.

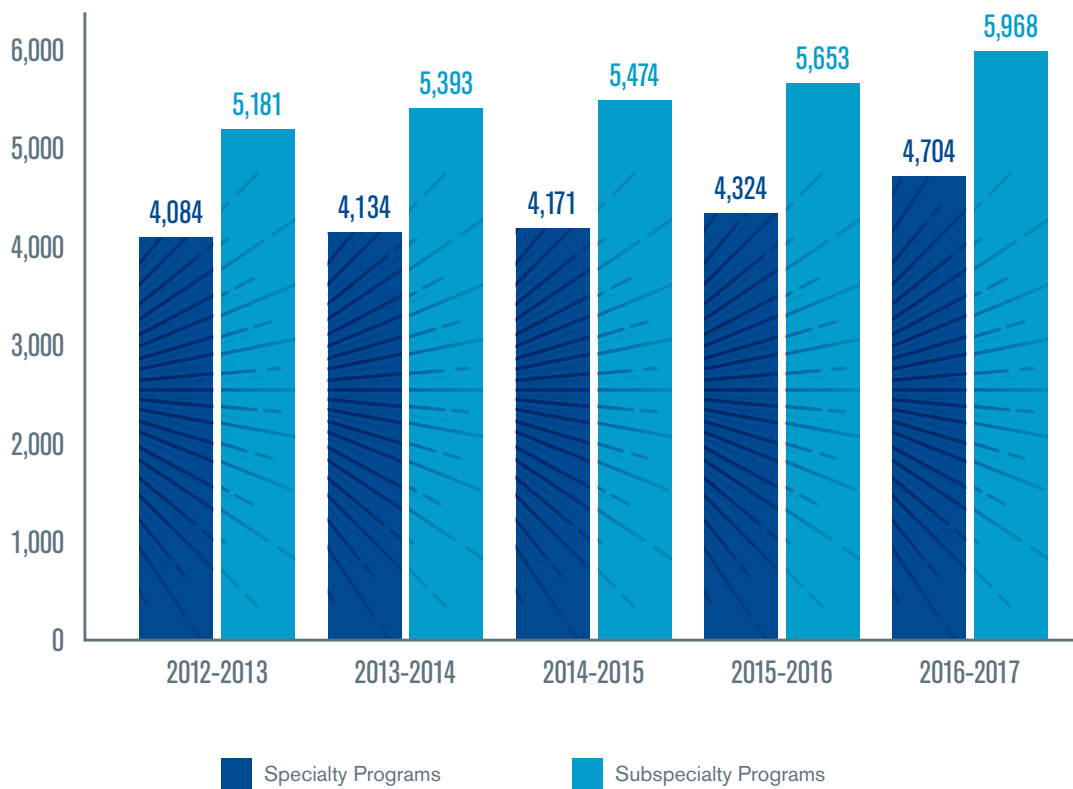
PROGRAMS

Accredited Programs

During 2016-2017, there were 10,672 accredited programs, of which 4,704 were specialty programs and 5,968 were subspecialty programs. Additionally, there were 752 newly-accredited programs during the academic year, which is the largest annual increase in new programs in over a decade. This increase is partly due to 168 programs achieving Initial Accreditation under the transition to a single graduate medical education accreditation system, as well as to programs accredited in new ACGME subspecialties. The number of programs that closed or voluntarily withdrew their accreditation during the year was 42.

During the 2016-2017 annual review cycle, Review Committees issued 9,210 accreditation decisions. The vast majority of accredited programs (83.5 percent) did not require an in-depth examination by the Review Committee. The remaining programs were assessed by the Review Committees with or without a site visit. Most programs were conferred a status of Continued Accreditation. A small number, 175 programs (1.9 percent), were granted a status of Continued Accreditation with Warning or placed on Probationary Accreditation.

Accredited Programs



Specialty Program: A structured educational experience in a field of medical practice following completion of medical school and, in some cases, prerequisite basic clinical education; also commonly known as a 'core' program.

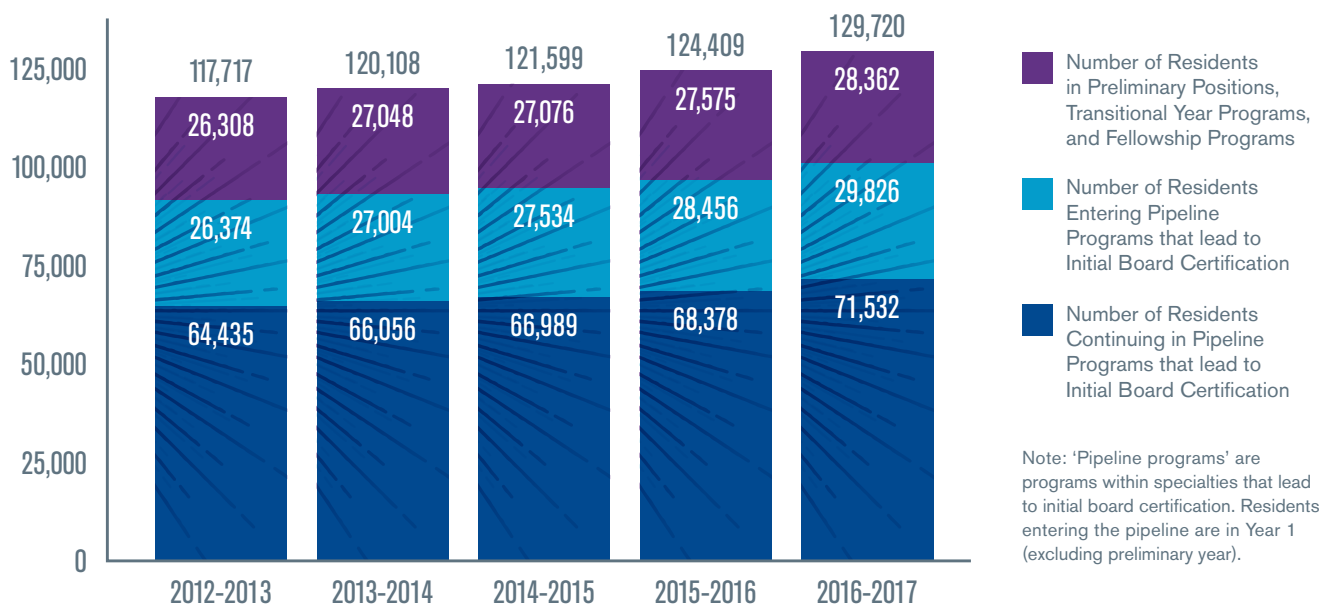
Subspecialty Program: A structured educational experience following completion of a prerequisite specialty graduate medical education program.

2016-2017 STATISTICAL HIGHLIGHTS

RESIDENTS

Active Residents

There are 129,720 active residents and fellows in 10,672 programs. This is an increase of 5,311 from the previous academic year. Of these active residents and fellows, 2,224 are enrolled in the 168 newly-accredited programs previously approved by the American Osteopathic Association (AOA).



Active Residents by Medical School Type

Of the 129,720 active residents and fellows in ACGME-accredited programs during Academic Year 2016-2017, the majority, at 63.6 percent, graduated from Liaison Committee on Medical Education (LCME)-accredited medical schools in the US. A quarter are international medical school graduates. Twelve percent are graduates of osteopathic medical schools.

Medical School Type	Count of Residents
US-LCME Accredited Medical School	82,506
International Medical School	31,587
Osteopathic Medical School	15,459
Canadian Medical School	167
Medical School Unknown	1

Note: More breakdowns and additional details regarding these data are provided in the ACGME's *Graduate Medical Education Data Resource Book*, which can be found on the ACGME website.

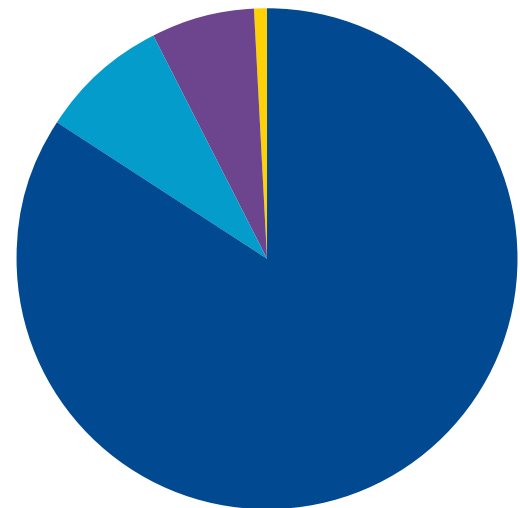
FINANCIAL REPORT

During 2016, total operating revenue amounted to \$57.4 million. Of this, the ACGME generated \$54.0 million and the ACGME-I generated \$3.4 million. ACGME operating revenue comes primarily from annual fees charged to programs accredited during the academic year, accounting for approximately 84% of ACGME income. Applications for new programs accounted for over 8% of 2016 revenue. Conferences and workshops accounted for 6.7% of total revenue.

Note: The ACGME's fiscal year runs from January 1-December 31. These figures represent audited results from Fiscal Year 2016.

2016 Operating Revenue

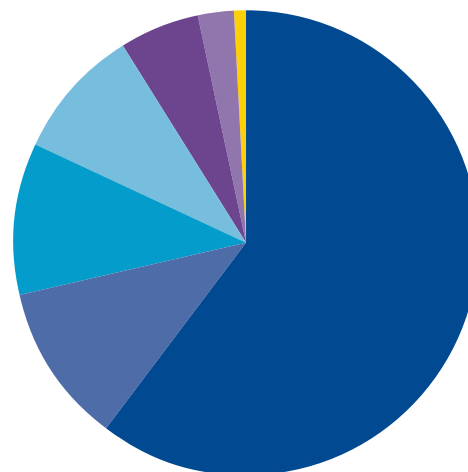
Program Fees	48,310,600	84.2%
Application Fees	4,745,800	8.3%
Conferences and Workshops	3,852,104	6.7%
Other Revenue	470,869	0.8%
Total Revenues	57,379,373	100.0%



FINANCIAL REPORT

2016 Operating Expenses

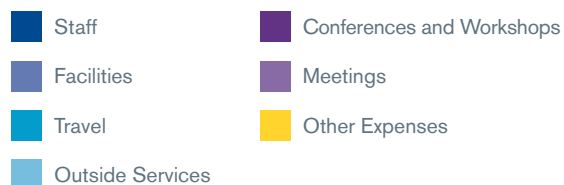
Staff	33,910,699	60.5%
Facilities	6,256,235	11.1%
Travel	5,951,363	10.6%
Outside Services	5,097,098	9.1%
Conferences and Workshops	3,081,518	5.5%
Meetings	1,418,027	2.5%
Other Expenses	368,755	0.7%
Total Expenses	56,083,695	100.0%



During 2016, total operating expenses incurred amounted to \$56.1 million.

The ACGME incurred \$53.0 million, while the ACGME-I incurred \$3.1 million in operating expenses. As a service organization, salary and benefit expenses, as well as travel and meeting costs, make up over 80% of the ACGME's annual expenses.

During 2016, other income amounted to \$6.5 million, largely due to actuarial valuations relative to a change in eligibility for post-retirement medical benefits.



Summary of Results

Operating Revenues	57,379,373
Operating Expenses	56,083,695
Net Earnings From Operations	1,295,678
Other Income	6,470,678
Net Income	7,766,356

BOARD OF DIRECTORS



Rowan Zetterman, MD
Chair

Jeffrey Gold, MD
Vice Chair

Steven Goldstein
Treasurer

Mona Abaza, MD

Clinton Adams, DO

Stephen Albanese, MD

Stanley Ashley, MD

H. Hunt Batjer, MD

Donald Brady, MD

Peter J. Carek, MD
CRCC Chair

Candice Chen, MD
Federal Government
Representative

Jordan Cohen, MD
At-large Director

David Entwistle

Ted Epperly, MD

Norman Ferrari, MD

David Forstein, DO

Rosemary Gibson
Public Director

Paul Grundy, MD
At-Large Director

Thomas Hansen, MD

Diane Hartmann, MD

Helen Haskell
Public Director

Dinchen Jardine, MD, LCDR
CRCC Chair

Lynne Kirk, MD

Jeffrey Kirsch, MD

Sandeep Krishnan, MD

Lorrie Langdale, MD

Jo Ellen Linder, MD

Kenneth Ludmerer, MD
At-large Director

John McWhorter III

Karen Nichols, DO

Karen Sanders, MD
Federal Government
Representative

Gary Slick, DO

Barney Stern, MD

Claudia Wyatt-Johnson
Public Director

Edwin Zalneraitis, MD

REVIEW / RECOGNITION COMMITTEES AND ACCREDITED SPECIALTIES

Review/Recognition Committee	Specialized Areas		Appointing Organizations
Allergy and Immunology			American Academy of Allergy, Asthma and Immunology American College of Allergy, Asthma and Immunology
Anesthesiology	Adult Cardiothoracic Anesthesiology Anesthesiology Critical Care Medicine Clinical Informatics Hospice and Palliative Medicine	Obstetric Anesthesiology Pain Medicine Pediatric Anesthesiology Regional Anesthesiology and Acute Pain Medicine	American Board of Anesthesiology American Osteopathic Association
Colon and Rectal Surgery			American Board of Colon and Rectal Surgery American College of Surgeons
Dermatology	Dermatopathology	Micrographic Surgery and Dermatologic Oncology	American Board of Dermatology American Osteopathic Association
Emergency Medicine	Clinical Informatics Emergency Medical Services Medical Toxicology	Pediatric Emergency Medicine Sports Medicine Undersea and Hyperbaric Medicine	American Board of Emergency Medicine American College of Emergency Physicians American Osteopathic Association
Family Medicine	Clinical Informatics Geriatric Medicine	Hospice and Palliative Medicine Sports Medicine	American Academy of Family Physicians American Board of Family Medicine American Osteopathic Association
Institutional			ACGME Board of Directors American Osteopathic Association
Internal Medicine	Adult Congenital Heart Disease Advanced Heart Failure and Transplant Cardiology Cardiovascular Disease Clinical Cardiac Electrophysiology Clinical Informatics Critical Care Medicine Endocrinology, Diabetes, and Metabolism Gastroenterology Geriatric Medicine Hematology Hematology and Medical Oncology	Hospice and Palliative Medicine Infectious Disease Internal Medicine-Pediatrics Interventional Cardiology Medical Oncology Nephrology Pulmonary Critical Care Pulmonary Disease Rheumatology Sleep Medicine Transplant Hepatology	American Board of Internal Medicine American College of Physicians American Osteopathic Association
Medical Genetics and Genomics	Clinical Informatics Medical Biochemical Genetics	Molecular Genetic Pathology	American Board of Medical Genetics American College of Medical Genetics
Neurological Surgery	Endovascular Surgical Neuroradiology		American Board of Neurological Surgery American College of Surgeons American Osteopathic Association
Neurology	Brain Injury Medicine Child Neurology Clinical Neurophysiology Endovascular Surgical Neuroradiology Epilepsy	Neurodevelopmental Disabilities Neuromuscular Medicine Pain Medicine Sleep Medicine Vascular Neurology	American Academy of Neurology American Board of Psychiatry and Neurology American Osteopathic Association
Nuclear Medicine			American Board of Nuclear Medicine Society of Nuclear Medicine
Obstetrics and Gynecology	Female Pelvic Medicine and Reconstructive Surgery Gynecologic Oncology	Maternal-Fetal Medicine Reproductive Endocrinology and Infertility	American Board of Obstetrics and Gynecology American College of Obstetricians and Gynecologists American Osteopathic Association
Ophthalmology	Ophthalmic Plastic and Reconstructive Surgery		American Academy of Ophthalmology American Board of Ophthalmology American Osteopathic Association
Orthopaedic Surgery	Adult Reconstructive Orthopaedic Surgery Foot and Ankle Orthopaedic Surgery Hand Surgery Musculoskeletal Oncology	Orthopaedic Sports Medicine Orthopaedic Surgery of the Spine Orthopaedic Trauma Pediatric Orthopaedic Surgery	American Academy of Orthopaedic Surgeons American Board of Orthopaedic Surgery American Osteopathic Association
Osteopathic Neuromusculoskeletal Medicine			ACGME Board of Directors American Osteopathic Association

Review/Recognition Committee	Specialized Areas		Appointing Organizations
Osteopathic Principles (Osteopathic Recognition)			ACGME Board of Directors American Osteopathic Association
Otolaryngology	Neurotology Pediatric Otolaryngology		American Board of Otolaryngology American College of Surgeons American Osteopathic Association
Pathology	Blood Banking/Transfusion Medicine Chemical Pathology Clinical Informatics Cytopathology Dermatopathology Forensic Pathology	Hematopathology Medical Microbiology Molecular Genetic Pathology Neuropathology Pediatric Pathology Selective Pathology	American Board of Pathology Association of Pathology Chairs
Pediatrics	Adolescent Medicine Child Abuse Pediatrics Clinical Informatics Developmental-Behavioral Pediatrics Hospice and Palliative Medicine Internal Medicine-Pediatrics Neonatal-Perinatal Medicine Pediatric Cardiology Pediatric Critical Care Pediatric Emergency Medicine	Pediatric Endocrinology Pediatric Gastroenterology Pediatric Hematology Oncology Pediatric Infectious Diseases Pediatric Nephrology Pediatric Pulmonology Pediatric Rheumatology Pediatric Transplant Hepatology Sleep Medicine Sports Medicine	American Academy of Pediatrics American Board of Pediatrics American Osteopathic Association
Physical Medicine and Rehabilitation	Brain Injury Medicine Neuromuscular Medicine Pain Medicine	Pediatric Rehabilitation Medicine Spinal Cord Injury Medicine Sports Medicine	American Academy of Physical Medicine and Rehabilitation American Board of Physical Medicine and Rehabilitation American Osteopathic Association
Plastic Surgery	Craniofacial Surgery	Hand Surgery	American Board of Plastic Surgery American College of Surgeons American Osteopathic Association
Preventive Medicine	Clinical Informatics Medical Toxicology	Undersea and Hyperbaric Medicine	American Board of Preventive Medicine
Psychiatry	Addiction Psychiatry Brain Injury Medicine Child and Adolescent Psychiatry Forensic Psychiatry	Geriatric Psychiatry Hospice and Palliative Medicine Psychosomatic Medicine Sleep Medicine	American Board of Psychiatry and Neurology American Osteopathic Association American Psychiatric Association
Radiation Oncology	Hospice and Palliative Medicine		American Board of Radiology American College of Radiology
Radiology	Abdominal Radiology Clinical Informatics Endovascular Surgical Neuroradiology Interventional Radiology Musculoskeletal Radiology	Neuroradiology Nuclear Radiology Pediatric Radiology Vascular and Interventional Radiology	American Board of Radiology American College of Radiology American Osteopathic Association
Surgery	Complex General Surgical Oncology Hand Surgery Pediatric Surgery	Surgical Critical Care Vascular Surgery	American Board of Surgery American College of Surgeons American Osteopathic Association
Thoracic Surgery	Congenital Cardiac Surgery		American Board of Thoracic Surgery American College of Surgeons
Transitional Year			ACGME Board of Directors American Osteopathic Association
Urology	Female Pelvic Medicine and Reconstructive Surgery Pediatric Urology		American Board of Urology American College of Surgeons American Osteopathic Association

The American Medical Association's Council on Medical Education is an appointing organization for all Review Committees except for the Institutional Review Committee, Transitional Year Review Committee, Review Committee for Osteopathic Neuromusculoskeletal Medicine, and Osteopathic Principles Committee.

REVIEW/RECOGNITION COMMITTEE MEMBERS

ALLERGY AND IMMUNOLOGY

William K. Dolen, MD

Chair
Georgia Regents University

Rohit K. Katial, MD

Vice Chair
National Jewish Health

Amal H. Assa'ad, MD

Cincinnati Children's Hospital
Medical Center

Thomas Prescott Atkinson, MD, PhD

University of Alabama at Birmingham

Mary Beth Fasano, MD, MSPH

University of Iowa Hospitals and
Clinics

Beverly B. Huckman

Public Member
Rush University Medical Center
(Retired)

Anne-Marie Irani, MD

Virginia Commonwealth University
Health System

Evelyn M. Lomasney, MD

Resident Member
Walter Reed National Military
Medical Center

Gailen D. Marshall Jr., MD

The University of Mississippi
Medical Center

Stephen I. Wasserman, MD

Ex-Officio
American Board of Allergy and
Immunology

Joseph S. Yusin, MD, FAAAAI

VA Greater Los Angeles Healthcare
System

ANESTHESIOLOGY

Robert Gaiser, MD, MSED

Chair
University of Kentucky

Cynthia A. Wong, MD

Vice Chair
University of Iowa Healthcare

Aditee P. Ambardekar, MD, MSED

UT Southwestern Medical Center

Keith Baker, MD, PhD

Massachusetts General Hospital

Meghan M. Brennan, MD, MS

Resident Member
University of Florida

Timothy Clapper, PhD

Public Member
Weill Cornell Medical College –
New York Presbyterian Joint
Simulation Center

Deborah J. Culley, MD

Ex-Officio
American Board of Anesthesiology

Andrew Patterson, MD, PhD

University of Nebraska Medical
Center

James Ramsay, MD

University of California,
San Francisco

Andrew D. Rosenberg, MD

New York University School of
Medicine

Richard W. Rosenquist, MD

Cleveland Clinic

David Simons, DO

Community Anesthesia Associates

Santhanam Suresh, MD, FAAP

Lurie Children's Hospital of Chicago

COLON AND RECTAL SURGERY

Anthony J. Senagore, MD

Chair
University of Texas Medical Branch

Matthew G. Mutch, MD

Vice Chair
Washington University School of
Medicine

Patrice Blair, MPH

Ex-Officio
American College of Surgeons

Tracy L. Hull, MD

The Cleveland Clinic Foundation

Gerald A. Isenberg, MD

Thomas Jefferson University
Hospitals

Michael J. Snyder, MD

University of Texas Medical School

Charles B. Whitlow, MD

Ochsner Medical Center

Joshua Wolf, MD

Resident Member
Cleveland Clinic Florida

Bruce Wolff, MD

Ex-Officio
American Board of Colon and
Rectal Surgery

DERMATOLOGY

Mary S. Stone, MD

Chair
University of Iowa Carver

Erik J. Stratman, MD

Vice Chair
Marshfield Clinic Program

Robert T. Brodell, MD

University of Mississippi

George W. Elgart, MD

University of Miami Miller School
of Medicine

Ilona Josephine Frieden, MD

University of California
San Francisco

Amit Garg, MD

North Shore-LIJ Health System

C. William Hanke, MD, MPH, FACP

Laser and Skin Surgery Center of
Indiana

Thomas D. Horn, MD, MBA

Ex-Officio
American Board of Dermatology

Brian W. Petersen, MD

Resident Member
Northwestern University Medical
School

Stephen Purcell, DO, FAOCD

Advanced Dermatology
Associates, Ltd.

Mary Theobald, MBA

Public Member
Society of Teachers of Family
Medicine

John A. Zitelli, MD

University of Pittsburgh

EMERGENCY MEDICINE

Philip Shayne, MD
Chair
Emory University

Steven H. Bowman, MD
Vice Chair
John H. Stroger Hospital of
Cook County

Melissa Barton, MD
Ex-Officio
American Board of Emergency
Medicine

Sarah Brotherton, PhD
Ex-Officio
American Medical Association

**Lance A. Brown, MD, MPH, FACEP,
FAAEM, FAAP**
Loma Linda University

Amy F. Church, MD, FACEP, FAAEM
Rutgers Robert Wood Johnson
Medical School

Marjorie Geist, PhD
Ex-Officio (term ended 10/9/16)
American College of Emergency
Physicians

Diane Gorgas, MD, FACEP
The Ohio State University

**Alan Janssen, DO, FACOEP-O,
FACEP, FAAEM**
Genesys Regional Medical Center

Douglas McGee, DO
Einstein Healthcare Network

Sandra Schneider, MD, FACEP
Ex-Officio (term began 10/10/16)
American College of Emergency
Physicians

Leonard Stallings, MD
Resident Member
East Carolina University

Christine Sullivan, MD, FACEP
University of Missouri-Kansas City

Mary Jo Wagner, MD, FACEP
Central Michigan University
College of Medicine

Kevin Weaver, DO, FACOEP
Lehigh Valley Health Network

Saralyn Williams, MD, FACEP, FACMT
Vanderbilt University Medical Center

FAMILY MEDICINE

Stacy E. Potts, MD
Chair
UMass Memorial Group

Paul A. Callaway, MD
Vice Chair
University of Kansas School of
Medicine-Wichita

Amanda Ashcraft Pannu, MD
Resident Member
University of Rochester Family
Medicine Program

John R. Bucholtz, DO
Columbus Regional Family Medicine

Gary Buckholz, MD
University of California San Diego
Health System

Colleen K. Cagno, MD
University of Arizona

**Robert I. Danoff, DO, MS,
FACOFP, FAAFP**
Aria Health

Robert Hash, MD
Ex-Officio
American Medical Association

Grant S. Hoekzema, MD, FAAFP
Mercy Family Medicine Residency

Samuel M. Jones, MD
Virginia Commonwealth University

Stanley M. Kozakowski, MD, FAAFP
Ex-Officio (term ended 4/30/17)
American Academy of Family
Physicians

Martha H. Lansing, MD
Rutgers Robert Wood Johnson
Medical School

**Harald Lausen, DO, FACOFP,
FAODME, FNAOME**
Southern Illinois University School
of Medicine

Joseph C. Mazzola, DO, FACOFP
Carolinas Health Care System
Blue Ridge

Timothy A. Munzing, MD
Kaiser Permanente Medical Office

James Puffer, MD
Ex-Officio
American Board of Family Medicine

Alison P. Smith, MPH, BSN, RN
Public Member
C-Change

REVIEW/RECOGNITION COMMITTEE MEMBERS

INSTITUTIONAL REVIEW COMMITTEE

Lawrence M. Opas, MD

Chair

University of Southern California/
LAC+USC Medical Center

Susan Kirk, MD

Vice Chair

University of Virginia Health System

Ronald G. Amedee, MD, FACS

Ochsner Health System

**Robert Bing-You, MD, MEd,
MBA, FACP**

Maine Medical Center

James A. Clardy, MD

University of Arkansas for Medical
Sciences

Andrew T. Filak Jr., MD

University of Cincinnati College of
Medicine

Joseph Jaeger, DrPH

Monmouth Medical Center

Anai Kothari, MD

Resident Member

Loyola University Medical Center

Richard J. LaBaere II, DO, MPH

A.T. Still University of Health
Sciences

Betsy Lee, RN, BSN, MSPH

Public Member

BL Enterprises, LLC

Rita M. Patel, MD

University of Pittsburgh School of
Medicine

Carol M. Rumack, MD

University of Colorado School of
Medicine

INTERNAL MEDICINE

Christian T. Cable, MD, MHPE

Chair

Baylor Scott & White Health

Brian F. Mandell, MD, PhD

Vice Chair

Cleveland Clinic

Patrick C. Alguire, MD

Ex-Officio

American College of Physicians

Alejandro Aparicio, MD

Ex-Officio

American Medical Association

Robert L. Benz, MD

Lankenau Medical Center

Alan C. Dalkin, MD

University of Virginia

Andrew N. Dentino, MD

University of Oklahoma Health
Science Center

Sanjay V. Desai, MD

Johns Hopkins

Sima S. Desai, MD

Oregon Health & Science
University

Jessica R. Deslauriers, MD

Resident Member

Yale-New Haven Hospital

Oren Fix, MD, MSc

Swedish Medical Center

Kristin A. Jacob, MD

Resident Member

Grand Rapids Medical Education
Partners

Betty Lo, MD

Louisiana State University Health
Sciences Center

Monica L. Lybson, MD, MHPE

Ann Arbor VA Healthcare System

Furman S. McDonald, MD, MPH

Ex-Officio

American Board of Internal Medicine

Elaine A. Muchmore, MD

University of California, San Diego

Donald S. Nelinson, PhD

Ex-Officio

American College of Osteopathic
Internists

Cheryl W. O'Malley, MD

Banner Good Samaritan

Jill A. Patton, DO

Advocate Lutheran General Hospital

Kristen K. Patton, MD

University of Washington

Donna M. Polk, MD, MPH

Brigham and Women's Hospital

Andrea E. Reid, MD, MPH

Veterans Affairs Medical Center

Ilene M. Rosen, MD, MSCE

University of Pennsylvania School
of Medicine

Samuel K. Snyder, DO

Nova Southeastern University
College of Osteopathic Medicine

**Jacqueline C. Stocking, RN, MSN,
MBA, PhD, NEA-BC**

Public Member

University of California Davis
Health System

David B. Sweet, MD

Summa Health System/Northeast
Ohio Medical School

Heather C. Yun, MD

San Antonio Military Medical Center

MEDICAL GENETICS AND GENOMICS

Laurie A. Demmer, MD, MA

Chair

Carolinas Medical Center

Katrina M. Dipple, MD

Vice Chair

University of Wisconsin

George Anderson, EdD, MBA

Public Member

Synchrony Financial

Hans Andersson, MD, MGP

Tulane University Medical School

Mimi G. Blitzer, PhD, FACMG

Ex-Officio

American Board of Medical
Genetics and Genomics

Fuki Marie Hisama, MD

University of Washington

Susan D. Klugman, MD

Albert Einstein College of Medicine/
Montefiore Medical Center

Shawn E. McCandless, MD

University Hospitals Case Medical
Center

Louisa C. Pyle, MD, PhD

Resident Member

Children's Hospital of Philadelphia

NEUROLOGICAL SURGERY

Kim J. Burchiel, MD, FACS
Chair
Oregon Health & Science University

Nicholas M. Barbaro, MD
Vice Chair
Indiana University School of Medicine

Patrice Blair, MPH
Ex-Officio
American College of Surgeons

Richard Ellenbogen, MD, FACS
Ex-Officio
American Board of Neurological Surgery

M. Sean Grady, MD
The Hospital of the University of Pennsylvania

Griffith R. Harsh IV, MD
Stanford University

Nickalus R. Khan, MD
Resident Member
University of Tennessee Health Center

Karin Marie Muraszko, MD
University of Michigan Health System

Nelson M. Oyesiku, MD, PhD
Emory University School of Medicine

Harry Rosenbluth, MBA
Public Member
Robeco Investment Management

Gregory H. Smith, DO, FACOS
Texas Health Physicians Group

NEUROLOGY

Shannon M. Kilgore, MD
Chair
VA Palo Alto Health Care System

Laurie Gutmann, MD
Vice Chair
University of Iowa

Imran I. Ali, MD
University of Toledo Health Science Campus

David J. Capobianco, MD, FAAN
Mayo Clinic Florida

Larry Faulkner, MD
Ex-Officio
American Board of Psychiatry and Neurology

Pierre B. Fayad, MD, FAHA, FAAN
University of Nebraska Medical Center

Charles C. Flippen II, MD
David Geffen School of Medicine at University of California Los Angeles

Padmaja Kandula, MD
Weill Cornell Medical Center

Jaffar Khan, MD, FAAN
Emory University

Jonathan W. Mink, MD, PhD
University of Rochester School of Medicine and Dentistry

Kathryn Sara Nevel, MD
Resident Member
University of Virginia Health Systems

Catherine M. Rydell, CAE
Ex-Officio
American Academy of Neurology

J. Stern, MD
(term ended 12/1/16)
University of Maryland School of Medicine

Bryan D. Walker, MHS, PA-C
Public Member
Duke University Medical Center

Jayne Ward, DO, FACN
Michigan State University

NUCLEAR MEDICINE

Jon Baldwin, DO, MBA
Chair
University of Alabama Birmingham Medical Center

Helena Balon, MD
Vice Chair
William Beaumont Hospital

Mary Beth Farrell, MS, CNMT, NCT, RT
Public Member
Intersocietal Accreditation Commission

Kirk A. Frey, MD, PhD
The University of Michigan Hospitals

Frederick Grant, MD
Children's Hospital Boston

Adonteng A. Kwakye, MD
Resident Member
Medical University of South Carolina

David Lewis, MD
University of Washington

J. Anthony Parker, MD
Ex-Officio (term ended 2/28/17)
American Board of Nuclear Medicine

George Segall, MD
Ex-Officio
American Board of Nuclear Medicine

Barry L. Shulkin, MD, MBA
St. Jude Children's Research Hospital

REVIEW/RECOGNITION COMMITTEE MEMBERS

OBSTETRICS AND GYNECOLOGY

Jessica L. Bienstock, MD, MPH

Chair

Johns Hopkins University School of
Medicine

AnnaMarie Connolly, MD

Vice Chair

University of North Carolina at
Chapel Hill

Karen E. Adams, MD

Oregon Health & Science
University

Anita K. Blanchard, MD

University of Chicago

David P. Chelmos, MD

Virginia Commonwealth University

Gary N. Frishman, MD

Women & Infants Hospital of Rhode
Island

Rajiv B. Gala, MD

Ochsner Medical Center

Craig S. Glines, DO, MSBA, FACOOG

Botsford Hospital

Alice Reeves Goepfert, MD

University of Alabama-Birmingham

Robert V. Higgins, MD

Carolinas Medical Center

Gavin Jacobson, MD

Kaiser Permanente

David M. Jaspan, DO, FACOOG

Albert Einstein Medical Center

Kimberly S. Kenton, MD

Northwestern University Feinberg
School of Medicine

Hal C. Lawrence, MD

Ex-Officio

American College of Obstetricians
and Gynecologists

Lee A. Learman, MD, PhD

Florida Atlantic University

Anne Elizabeth Porter, MD

Resident Member

UT Southwestern Medical Center/
Parkland Hospital

George D. Wendel Jr., MD

Ex-Officio

American Board of Obstetrics and
Gynecology

OPHTHALMOLOGY

Joel S. Schuman, MD

Chair

NYU Langone Medical Center

Shahzad Mian, MD

Vice Chair

University of Michigan

Ferhina S. Ali, MD, MPH

Resident Member

Wills Eye Hospital/MidAtlantic
Retina

George Bartley, MD

Ex-Officio

American Board of Ophthalmology

Sophia M. Chung, MD

Saint Louis University School of
Medicine

Claude L. Cowan Jr., MD, MPH

Veterans Affairs Medical Center

Craig Czyz, DO, FACS

Ohio University

Natalie Kerr, MD, FACS

Hamilton Eye Institute

Andreas K. Lauer, MD

Oregon Health & Science Center

**Assumpta A. Madu, MD, MBA,
PharmD, CPE**

NYU Langone Medical Center

Bhavna P. Sheth, MD, MBA

Medical College of Wisconsin

Laura L. Wayman, MD

Vanderbilt Eye Institute

ORTHOPAEDIC SURGERY

Theodore W. Parsons III, MD, FACS

Chair

Henry Ford Health System

Terry R. Light, MD

Vice Chair

Loyola University, Stritch School of
Medicine

R. Dale Blasier, MD, FRCS

Arkansas Children's Hospital

James E. Carpenter, MD

University of Michigan

Charles F. Carr, MD

Dartmouth-Hitchcock Medical
Center

Jared L. Harwood, MD

Resident Member

Ohio State University

Richard F. Howard, DO

Orthopaedic Specialists, PC

Paul J. Juliano, MD

The Penn State Milton S. Hershey
Medical Center

Dawn M. LaPorte, MD

Johns Hopkins University

David F. Martin, MD

Ex-Officio

American Board of Orthopaedic
Surgery

Peter M. Murray, MD

Mayo Clinic

James Ray Roberson, MD

The Emory Orthopaedics Center

James H. Taylor, Dman, MHA, MBA

Public Member

University Medical Center, Inc.

OSTEOPATHIC NEUROMUSCULO- SKELETAL MEDICINE

Lisa DeStefano, DO

Chair

Michigan State University College
of Osteopathic Medicine

Hunter Sharp, DO

Vice Chair

Central Maine Medical Center

William Thomas Crow, DO, FAAO

University of North Texas Health
Science Center

Guy DeFeo, DO

University of New England

Barbara C. Grogg, APRN, C-FP

Public Member

International Travel Medicine

James Martin, MD

CHRISTUS Physician Group

Natalie A. Nevins, DO, MSHPE

Western University of Health
Sciences/COMP

Jim Swartwout, MA

Ex-Officio

American Osteopathic Association

Leah Welsh, DO

Resident Member

Aurora Health Care, Family Medicine

OSTEOPATHIC PRINCIPLES COMMITTEE

Robert A. Cain, DO

Chair

Ohio University

**Natasha N. Bray, DO, MEd, FACOI,
FACP**

Vice Chair

Oklahoma State University
College of Osteopathic Medicine

**Juan F. Acosta, DO, MS, FACOEP-D,
FACEP**

Schumacher Clinical Partners

Jane E. Carreiro, DO

University of New England

Millicent K. Channell, DO, FAAO

Rowan University School of
Osteopathic Medicine

**John J. Dougherty, DO, FACOFP,
FAOASM, FAODME, FIRM**

Touro University Nevada

Robert Hasty, DO, FACOI, FACP

Proposed Idaho College of
Osteopathic Medicine

Kenneth A. Heiles, DO, FACOFP dist

Osteopathic Heritage Corporation

Bridget McIlwee, DO

Resident Member

University of North Texas Health
Science Center

**Anthony N. Ottaviani, DO, FPH,
MACOI, FCCP**

Largo Medical Center

George Pasquarello, DO, FAAO

(term ended 3/4/17)

East Greenwich Spine & Sport

**Michael P. Rowane, DO, MS, FAAFP,
FAAO**

University Hospitals Regional
Hospitals

Valerie Sheridan, DO, FACOS, FACS

A.T. Still University School of
Osteopathic Medicine in Arizona

Barry Smith, MD

Baylor College of Medicine

Karen T. Snider, DO

A.T. Still University School of
Osteopathic Medicine in Arizona

Jim Swartwout, MA

Ex-Officio

American Osteopathic Association

OTOLARYNGOLOGY

John Rhee, MD, MPH, FACS

Chair

Medical College of Wisconsin

David J. Terris, MD, FACS

Vice Chair

Augusta University

Angelique M. Berens, MD

Resident Member

University of Washington Medical
Center

Patrice Blair, MPH

Ex-Officio

American College of Surgeons

Sukgi S. Choi, MD

Boston Children's Hospital

Howard W. Francis, MD, MBA

Johns Hopkins University

David Brian Hom, MD

University of Cincinnati College of
Medicine

Marci Marie Lesperance, MD

University of Michigan Health
System

Robert H. Miller, MD, MBA

Ex-Officio

American Board of Otolaryngology

Liana Puscas, MD, MHS

Duke University Medical Center

Wayne K. Robbins, DO, FAOCO

Ear, Nose and Throat Associates

**Michael Glenn Stewart, MD, MPH,
FACS**

Weill Medical College of Cornell
University

D. Bradley Welling, MD, PhD, FACS

Harvard Medical School

REVIEW/RECOGNITION COMMITTEE MEMBERS

PATHOLOGY

James R. Stubbs, MD, MGP
Chair
Mayo Clinic

Barbara Sampson, MD, PhD
Vice Chair
Office of the Chief Medical
Examiner of the City of New York

Sara Abbott, MD
Resident Member
Duke University

William Black-Schaffer, MD
Massachusetts General Hospital

**Barbara M. Castleberry, PhD,
MT(ASCP)**
Public Member
Retired

Susan Fuhrman, MD
Riverside Methodist Hospital

Kymerly A. Gyure, MD
Robert C. Byrd Health Sciences
Center of West Virginia University

Rebecca Johnson, MD
Ex-Officio
American Board of Pathology

Karen L. Kaul, MD, PhD
North Shore University Health
System, Evanston Hospital

Mary O'Leary
Ex-Officio
American Medical Association

Steven Swerdlow, MD
University of Pittsburgh School of
Medicine

Charles F. Timmons Jr., MD, PhD
University of Texas Southwestern

PEDIATRICS

Suzanne K. Woods, MD, FAAP, FACP
Chair
Duke University Medical Center

Deepak M. Kamat, MD, PhD, FAAP
Vice Chair
Children's Hospital of Michigan

Carl R. Backes, DO, FACOP
Kiddie West Pediatrics

Dona S. Buchter, MD
Emory University School of
Medicine

Ann E. Burke, MD
Dayton Children's Medical Center

Dalya L. Chefitz, MD
UMDNJ-Robert Wood Johnson
Medical School

Alan H. Friedman, MD
Yale University Department of
Pediatrics

Lynn Garfunkel, MD
University of Rochester and
Rochester General Hospital

Rani Gereige, MD, MPH, FAAP
Miami Children's Hospital

Bruce E. Herman, MD
University of Utah School of
Medicine

Dustin Hipp, MD
Resident Member
Baylor College of Medicine

Gail A. McGuinness, MD
Ex-Officio
American Board of Pediatrics

Richard B. Mink, MD, MACM
Harbor - UCLA Medical Center

Holly Mulvey, MA
Ex-Officio (term ended 2/22/17)
American Academy of Pediatrics

Victoria F. Norwood, MD
University of Virginia Health System

Carrie Radabaugh, MPP
Ex-Officio
American Medical Association

Judith S. Shaw, EdD, MPH, RN, FAAP
Public Member
University of Vermont

Julie Kim Stamos, MD
Lurie Children's Hospital Pediatric
Faculty Foundation

Fan Tait, MD, FAAP
Ex-Officio (term began 2/23/17)
American Academy of Pediatrics

PHYSICAL MEDICINE AND REHABILITATION

Gerard E. Francisco, MD, FAAPMR
Chair
University of Texas Health Science
Center at Houston

David W. Pruitt, MD
Vice Chair
Cincinnati Children's Hospital
Medical Center

Anthony E. Chiodo, MD
University of Michigan

Susan V. Garstang, MD
VA Salt Lake City Healthcare System

Nancy D. Harada, PhD, PT
Public Member
Department of Veterans Affairs

Wendy Helkowsky, MD
University of Pittsburgh

Carolyn Kinney, MD
Ex-Officio
American Board of Physical
Medicine and Rehabilitation

Lawrence L. Prokop, DO
Michigan State University College
of Osteopathic Medicine

Tom Stautzenbach
Ex-Officio
American Academy of Physical
Medicine and Rehabilitation

Carol Vandenakker-Albanese, MD
UC Davis Health System

Julian Willoughby, MD
Resident Member
Rehabilitation Institute of Chicago

PLASTIC SURGERY

Robert A. Weber Jr., MD
Chair
Scott & White Memorial Hospital

Arun K. Gosain, MD
Vice Chair
Northwestern University School
of Medicine

Michael L. Bentz, MD
University of Wisconsin

Patrice Blair, MPH
Ex-Officio
American College of Surgeons

Keith Brandt, MD, FACS
Ex-Officio
American Board of Plastic Surgery

Kate J. Buretta, MD
Resident Member
Duke University

Kevin C. Chung, MD
University of Michigan

Gregory Evans, MD, FACS
The University of California, Irvine

Michael Farrell
Public Member
Advocate Children's Hospital

Juliana E. Hansen, MD
Oregon Health & Science University

**Charles Scott Hultman, MD, MBA,
FACS**
University of North Carolina

Benjamin Lam, DO, FACOS
Bucks County Plastic Surgery

**Michael W. Neumeister, MD,
FRCSC, FACS**
Southern Illinois University School
of Medicine

James E. Zins, MD
The Cleveland Clinic Foundation

PREVENTIVE MEDICINE

Beth A. Baker, MD, MPH
Chair
University of Minnesota and
Canadian Pacific Railway

Denece O. Kesler, MD, MPH, FACOEM
Vice Chair
University of New Mexico

Tarah L. Castleberry, DO, MPH
University of Texas Medical Branch

Marie M. Dotseth, MHA
Public Member
Minnesota Alliance for Public Safety

Yvonne Farnacio, MD, MPH
Resident Member
Rutgers University

Tina C. Foster, MD, MPH, MS
Dartmouth Hitchcock Medical
Center

William Greaves, MD, MSPH
Ex-Officio (term ended 3/1/17)
American Board of Preventive
Medicine

Kurt Timothy Hegmann, MD, MPH
University of Utah

Benson Munger, PhD
Ex-Officio (term started 3/2/17)
American Board of Preventive
Medicine

Col. Samuel W. Sauer, MD, MPH
USASAM/NAMI

Charles L. Wertz III, DO, MPH
West Virginia University

PSYCHIATRY

George A. Keepers, MD
Chair
Oregon Health & Science University

Robert J. Boland, MD
Vice Chair
Brigham and Women's Hospital

Iqbal Ahmed, MD
Tripler Army Medical Center

Adrienne L. Bentman, MD
Hartford Hospital

Joseph A. Cheong, MD
Malcom Randall VA Medical Center

Stephen A. Epstein, MD
MedStar Georgetown University
Hospital

Larry Faulkner, MD
Ex-Officio
American Board of Psychiatry &
Neurology

Anne L. Glowinski, MD, MPE
Washington University School of
Medicine

Tristan Gorrindo, MD
Ex-Officio
American Psychiatric Association

Jeffrey I. Hunt, MD
Alpert Medical School of Brown
University

M. Philip Luber, MD
University of Texas Health Science
Center

Jed Magen, DO, MS
Michigan State University

Gerald A. Maguire, MD
University of California, Irvine
School of Medicine

Cristin C. McDermott, MD
Resident Member
University of Pittsburgh Medical
Center

Ronald Paolini, DO, dFACN, DFAPA
Eisenhower Army Medical Center

Robert J. Ronis, MD
University Hospitals Case Medical
Center

Suzanne J. Sampang, MD
Cincinnati Children's Hospital
Medical Center/University of
Cincinnati College of Medicine

Deborah Simpson, PhD
Public Member
Medical College of Wisconsin

Andrea Stolar, MD
Baylor College of Medicine

Dorothy E. Stubbe, MD
Yale University Child Study Center

Richard F. Summers, MD
Perelman School of Medicine,
University of Pennsylvania

REVIEW/RECOGNITION COMMITTEE MEMBERS

RADIATION ONCOLOGY

Ann E. Spangler, MD, MS
Chair
University of Texas Southwestern

Neha Vapiwala, MD
Vice Chair
Hospital of the University of
Pennsylvania

Kaled M. Alektiar, MD
Memorial Sloan-Kettering Cancer
Center

Robert J. Amdur, MD
University of Florida

Kathy M. Bridges
Public Member
KM Medical Billing, Inc.

Sophia Kamran, MD
Resident Member
Massachusetts General Hospital

William Regine, MD
University of Maryland

Kenneth E. Rosenzweig, MD
Icahn School of Medicine at
Mount Sinai

Paul E. Wallner, DO
Ex-Officio
American Board of Radiology

RADIOLOGY

James C. Anderson, MD
Chair
Oregon Health & Science University

Susan D. John, MD
Vice Chair
University of Texas Medical School
at Houston

Janet E. Bailey, MD, FACR
University of Michigan

Jennifer L. Bosma, PhD
Public Member

Kristen K. DeStigter, MD
University of Vermont Medical
Center

George Erbacher, DO, FAOCR
Oklahoma State University Medical
Center Tulsa

Donald J. Flemming, MD
Hershey Medical Center-Penn
State University

Valerie Jackson, MD
Ex-Officio
American Board of Radiology

Jeanne M. LaBerge, MD
University of California,
San Francisco

Fred Lenhoff, MA
Ex-Officio
American Medical Association

Duane G. Mezwa, MD
Oakland University, William
Beaumont School of Medicine

M. Elizabeth Oates, MD
University of Kentucky

Gautham P. Reddy, MD
University of Washington

Karl Anton Soderlund, MD
Resident Member
Naval Medical Center
(San Diego)

Kay Vydareny, MD
Ex-Officio
(term ended 4/30/17)
American Board of Radiology

SURGERY

Steven C. Stain, MD
Chair
Albany Medical College

Paula M. Termuhlen, MD
Vice Chair
University of Minnesota

John Armstrong, MD
University of South Florida Morsani
College of Medicine

Patrice Blair, MPH
Ex-Officio
American College of Surgeons

George M. Fuhrman, MD
Ochsner Clinic Foundation

David C. Han, MD, MSc, FACS, RPVI
Penn State Hershey Medical Center

David N. Herndon, MD
University of Texas Medical Branch

Ronald Hirschi, MD, MS
University of Michigan Medical
Center (term ended 1/17/17)

Mark Malangoni, MD
Ex-Officio
The American Board of Surgery

Jeffrey B. Matthews, MD
University of Chicago

Joseph L. Mills, MD, FACS
Baylor College of Medicine

Kristy Rialon, MD
Resident Member
Hospital for Sick Children

John J. Ricotta, MD
Washington Hospital Center

David A. Rubenstein, FACHE, Major General, USA, Retired
Public Member
Texas State University, School of Health Admin

Joseph J. Stella, DO, MBA, FACOS
Geisinger Health System

Danny M. Takanishi Jr., MD
University of Hawaii

Richard Thirlby, MD
Virginia Mason Medical Center

Thomas F. Tracy, MD
Milton S. Hershey Medical Center

THORACIC SURGERY

Ara Vaporciyan, MD
Chair
University of Texas MD Anderson Cancer Center

Jennifer Lawton, MD
Vice Chair
Johns Hopkins Medicine

Carl L. Backer, MD
Northwestern University, Feinberg School of Medicine

Leah Backhus, MD
Stanford University

Patrice Blair, MPH
Ex-Officio
American College of Surgeons

Thomas A. D'Amico, MD
Duke University Medical Center

David Fullerton, MD
Ex-Officio
American Board of Thoracic Surgery

Robert S. D. Higgins, MD
Johns Hopkins Medicine

Elizabeth H. Stephens, MD, PhD
Resident Member
New York Presbyterian Columbia University Medical Center

TRANSITIONAL YEAR

Susan Guralnick, MD
Chair
Winthrop University Hospital

Steven R. Craig, MD
Vice Chair
Unity Point Health

Gerard T. Costello, MD
Ball Memorial Hospital

Nikhil Goyal, MD
Henry Ford Health System

Leah Lukasik, MD
Resident Member
University of Michigan Medical School

JoAnn Mitchell, DO
McLaren Oakland

Jeffrey E. Pettit, PhD
Public Member
Carver College of Medicine, University of Iowa

Cecile T. Robes, DO
Coastal Family Medicine Center

Paul M. Sherman, MD
San Antonio Military Health System

Matthew Short, MD
Madigan Healthcare System

Howard Shulman, DO, FACP, FACOI
Midwestern University

Robert P. Sticca, MD
University of North Dakota School of Medicine and Health Sciences

Katherine M. Tynus, MD
Northwestern Memorial Physicians Group

UROLOGY

Randall B. Meacham, MD
Chair
University of Colorado School of Medicine

Elizabeth Ann Gormley, MD, FACS
Acting Vice Chair
Dartmouth-Hitchcock Medical Center

Laurence S. Baskin, MD
University of California, San Francisco
Benioff Children's Hospital

Laurence H. Belkoff, DO, MSc, FACOS
Urologic Consultants of Southeastern Pennsylvania

Patrice Blair, MPH
Ex-Officio
American College of Surgeons

Kimberly Lynn Fischer, MD
Resident Member
Naval Medical Center San Diego

Gerald H. Jordan, MD
Ex-Officio
American Board of Urology

David B. Joseph, MD
University of Alabama at Birmingham

Byron D. Joyner, MD, MPA, FACS
University of Washington School of Medicine

Stephen Y. Nakada, MD, FACS
University of Wisconsin School of Medicine and Public Health

Lori A. Pray, MBA
Public Member
University of Pennsylvania

Chad W. M. Ritenour, MD
Emory University

J. Brantley Thrasher, MD
University of Kansas Medical Center

J. Christian Winters, MD
Louisiana State University Health Sciences Center

STAFF LISTING

OFFICE OF THE CHIEF EXECUTIVE OFFICER

Thomas J. Nasca, MD, MACP
Chief Executive Officer

Lauren Johnson, MNA

Melissa D. Lynn

Kristin Rohn, JD

Tami Walters

ACCREDITATION SERVICES

Mary Lih-Lai, MD
*Senior Vice President,
Medical Accreditation*

Louis J. Ling, MD
*Senior Vice President,
Hospital-Based Accreditation*

Lorenzo Pence, DO, FACOPF
*Senior Vice President,
Osteopathic Accreditation*

John R. Potts III, MD
*Senior Vice President,
Surgical Accreditation*

Kevin B. Weiss, MD
*Senior Vice President,
Institutional Accreditation*

Eileen Anthony, MJ

Luz Barrera

Sandra Benitez

Keisha L. Billups, MA

Denise Braun-Hart

Jenny Campbell, MA

Betty Cervantes

Kelli Cousins, MFA

Felicia Davis, MHA

Pamela Derstine, PhD, MHPE

Laura Edgar, EdD, CAE

Caroline Fischer, MBA

Anne Gravel Sullivan, PhD

Cheryl Gross, MA, CAE

William Hart

Kate Hatlak, MSEd

Tiffany Hewitt

Paul Foster Johnson, MFA

Landyn Jordan, MPH

Louise King, MS

Donna L. Lamb, DHSc, MBA, BSN

Karen Lambert

Lorraine Lewis, EdD

Jennifer Luna

Susan Mansker

Aimee Morales

Tiffany Moss, MBA

Olivia Orndorff

Kathleen Quinn-Leering, PhD

Kim Rucker, MPH

Cathy Ruiz, MA

Sonia Sangha, MPH

Victoria Shaffer

Sara Thomas

Jerry Vasilius, PhD

Ariel Viera

Deidre Williams

ACCREDITATION STANDARDS

Kathy Malloy
Vice President

Anne Down

Caroline Simpson, MA

Alexis Stephenson, MA

APPLICATIONS AND DATA ANALYSIS

Rebecca S. Miller, MS
Senior Vice President

Samantha Alvarado

Tessa Banks

Kevin Bannon

Lauren Byrne, MPH

Laura Emory

Raquel Eng

Erle Fajardo

Jason Goertz

Christopher Jordan

Kirsten Kolar

Sudarshan Kondur

Sudhir Kumar

Jean Minick

Stephen Moore

Michael Mroz

Steven Nash

David Pott, MS

James Richardson

Thomas Richter, MA

Raquel Running

Hina Shah

Andrew Turkington

Noelle Volovic

Quinn White

Nicole Wright

CLINICAL LEARNING ENVIRONMENT REVIEW (CLER) PROGRAM

Kevin B. Weiss, MD
Senior Vice President

Robin Wagner, RN, MHSA
Vice President

Baretta Casey, MD, MPH, FAAFP
Regional Vice President

Robin Newton, MD, FACP
Regional Vice President

Keisha L. Billups, MA

Mark Bixby, MD

Jennifer Buescher, MD, MSPH

Marian Damewood, MD, FACOG

Robin Dibner, MD

Staci Fischer, MD

Patrick Guthrie

John Hopper, MD

Sharhabeel Jwayyed, MD, MS, FACEP, FAAEM

Betsy Kimball, MA

Nancy Koh, PhD

Kathryn McGoldrick, MD

Joshua Mirôn, MA

Morgan Passiment, MS

Kathy Porter, MD, MBA, FACOG

Dale Ray, MD, MMM

Melissa Schori, MD, FACP, MBA

Stephen Smith, MD

Michael Strickland, MFA

Hongling Sun, PhD

Marie Trontell, MD

Elizabeth Wedemeyer, MD, FAAP

Esther D. Woods

James Zaidan, MD, MBA

Jose Zayas, DO

COMMUNICATIONS AND PUBLIC POLICY

Paige Amidon, MBA, MPH
Senior Vice President

Michelle Lega

Beata Risner, MA

Maayan S. Schwab, MA

Emily Vasiliou, MA

Susan White

Rayda D. Young

EDUCATION

Timothy P. Brigham, MDiv, PhD
*Chief of Staff and
Senior Vice President*

DeWitt C. Baldwin Jr., MD,
ScD(hon), DHL(hon)

Laura Barbo

Amy Beane

Darkus Beasley

Bethanie Clausen, MPA

John Combes, MD

Debra L. Dooley

Robert Doughty, MD, PhD

DeLonda Y. Dowling

John F. Duval, MBA, FACHE

Elizabeth J. Emery, MPH

Anne Gravel Sullivan, PhD

Andrew Hoffman

Ann M. Riley

Andrea Rio, MA

Paul Rockey, MD, MPH

Sonia Sangha, MPH

Joanne G. Schwartzberg, MD

Jessalynn Watanabe

Lauren Wojnarowski, MA

Nicholas Yaghmour, MPP

FIELD ACTIVITIES

Ingrid Philibert, PhD, MBA
Senior Vice President

Mark Arner, MD

Teri Barkoukis, MD

John Beernink, MD

Barbara Bush, PhD

Donna Caniano, MD

Peter Coggan, MD, MEd

John Coyle, MD

Andrea Galla, MA

Joseph Gilhooly, MD

Stephen Goldberg, MD, MBA

Lindsey Grossman, MD

Arne Hasselquist, DO, MPH

Laura Hempstead, DO

Barbara Heywood, MD

Penny Iverson-Lawrence

Nalini Juthani, MD

Donald Kraybill, PhD

David Larson, MD

John Musich, MD, MBA

Cathy Nace, MD

Christopher A. Pack, PhD

Margarita Perez

Amanda Plashal

Kristen Raines, MD

William Robertson, MD, MBA

Judith Rubin, MD, MPH

Theodore Sanford, MD

Lee Segal, MD

Li Tang, EdD, MPH

Kenneth G. Torrington, MD, MACP

Michael Valdez, MD, MPH&TM

John Zapp, MD

FINANCE AND OPERATIONS

John Ogunkeye, MS
*Chief Financial Officer and
Senior Vice President*

Juan Aguirre

Lenny Baranovsky

Sheri A. Bellar

LaQueta Broughton, MS

Patricia Desmond

Paula K. Espindola, MPH, PMP

Oren Grossman, MBA

Richard Gutierrez

Steven Jarvis

Annie Leong, CPA

Lori McGary

Bryan Naraky

Patrick Nasca

Javier Nuño

Daniel Parra

Alainn Perez

Teri Robins, JD, MBA

Craig Sheehan, MBA

Tashia Taylor

Sharon Walker

Laura Zamudio

HUMAN RESOURCES

Richard Murphy
Vice President

Lynn Cusack

Colleen Murray

Patricia Trojnar

Meredith Weil, MS

JOURNAL OF GRADUATE MEDICAL EDUCATION

Ingrid Philibert, PhD, MBA
Executive Managing Editor

Jean Mattes, MA

Sarah Moran, MA, MM

Amanda Plashal

MILESTONES

Eric Holmboe, MD, MACP, FRCP
Senior Vice President

Tracy Colin

Lisa Conforti, MPH

Laura Edgar, EdD, CAE

Stanley Hamstra, PhD, MA

Sydney Roberts

Chandra Ross, MHRM

Nicholas Yaghmour, MPP

Kenji Yamazaki, PhD

ACGME INTERNATIONAL, LLC

Thomas J. Nasca, MD, MACP
Chief Executive Officer

John Ogunkeye, MS
Executive Vice President

Susan Day, MD
*Senior Vice President,
Medical Affairs*

Kevin Gladish

Ida Louise Haynes

Lorraine Lewis, EdD

Member Organizations

Each of the member organizations of the ACGME nominates individuals to be considered for membership on the ACGME Board of Directors.

AMERICAN BOARD OF MEDICAL SPECIALTIES

AMERICAN HOSPITAL ASSOCIATION

AMERICAN MEDICAL ASSOCIATION

ASSOCIATION OF AMERICAN MEDICAL COLLEGES

COUNCIL OF MEDICAL SPECIALTY SOCIETIES

AMERICAN OSTEOPATHIC ASSOCIATION

AMERICAN ASSOCIATION OF COLLEGES
OF OSTEOPATHIC MEDICINE

The ACGME accredits Sponsoring Institutions and residency and fellowship programs, confers recognition on additional program formats or components, and dedicates resources to initiatives addressing areas of import in graduate medical education. The ACGME employs best practices, research, and advancements across the continuum of medical education to demonstrate its dedication to enhancing health care and graduate medical education.

The ACGME is committed to improving the patient care delivered by resident and fellow physicians today, and in their future independent practice, and to doing so in clinical learning environments characterized by excellence in care, safety, and professionalism.



ACGME

Accreditation Council for
Graduate Medical Education

401 North Michigan Avenue, Suite 2000
Chicago, Illinois 60611
www.acgme.org